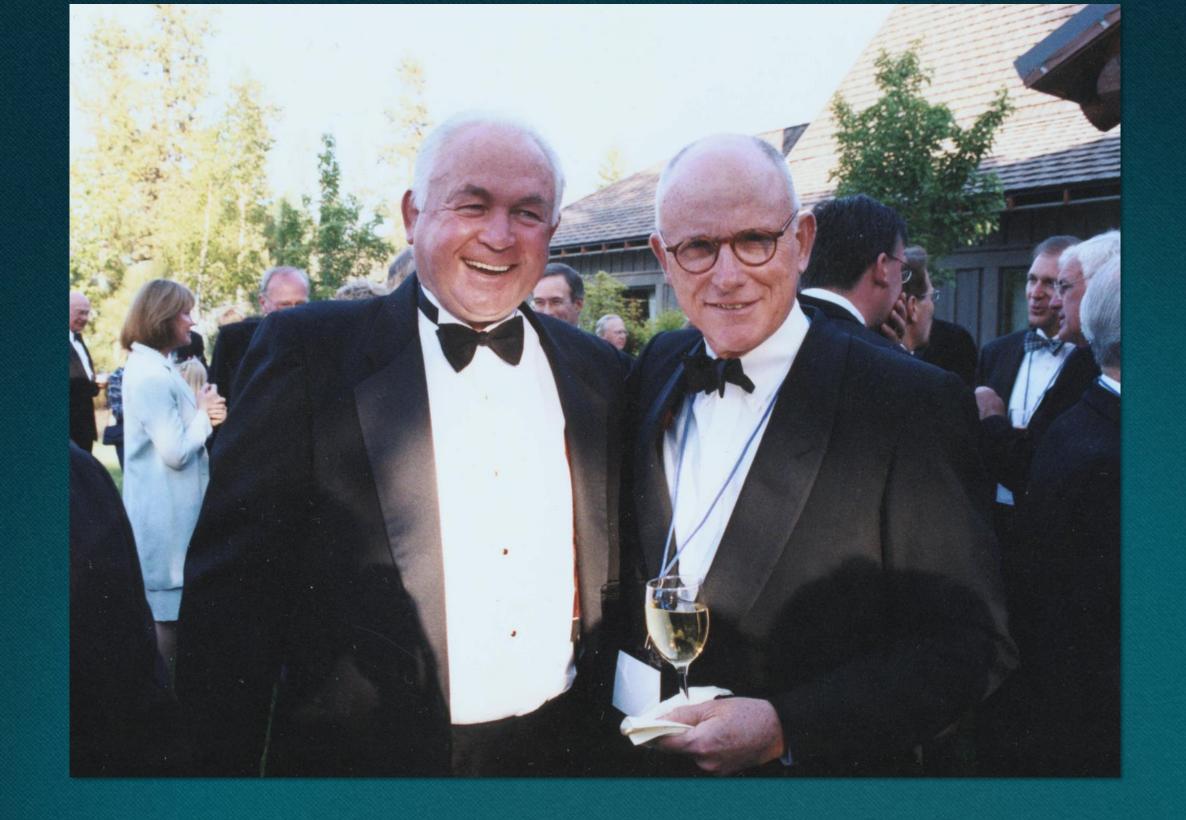
# **Innovation in Neurosurgery:** A Celebration, and Invitation, and an Obligation

Richard W. Byrne MD 71st Annual Meeting of the Neurosurgical Society of America Jackson Hole, Wyoming June 12th, 2018





Charles M. D'Angelo MD NSA Vice President 1989



# Larry Ferguson, MD Gerry Luken, MD

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- Gordon H. Deen, Vice-President
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- Matthew Smyth, Chair (2014-2019)
- Bernard Bendok (2018-2022)
- Kimberly Walpert (2014-2018)
- Julian Wu (2015-2019)
- Aviva Abosch (2016-2021)

### Leisure Activities

- Iain Kalfas Golf
- Ken Brewington Fishing, Water Sports
- David Hart Tennis
- Philip Yazbak Cycling

### Local Arrangements

- Eldan Eichbaum, Chair, 2018 Annual Meeting Local Host
- Stephen Pirris Fishing
- Bob Wharen Golf
- Donald Quest Music
- Thomas Kenefick Wine











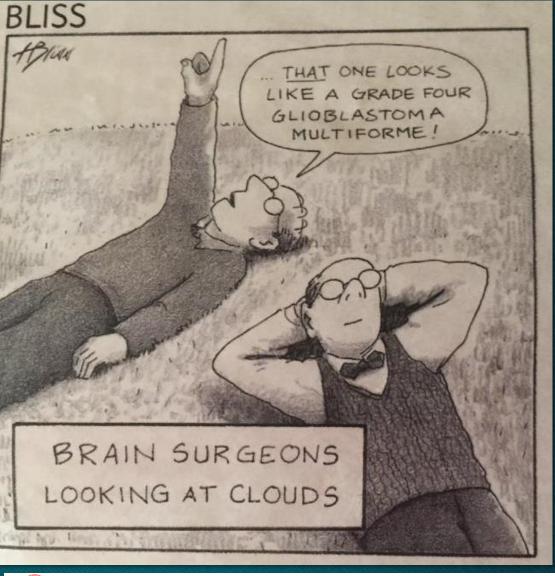


# NSA Organizational Meeting, June 5<sup>th</sup>, 1948

It was inevitable that a special interest in so hazardous a field a neurosurgery would form an automatic bond among the few venturesome souls who struggled the trying formative days of our specialty.

William Meacham

New NSA members in 1971-2: John Jane, Peter Janetta, Al Rhoton, Anthony Raimondi, Mel Shafron, Jim Story, George Tindall, Julian Youm Donlin Long, Yost Michelsen, John Tew, Donald Becker





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 $\overline{\mathbf{1}}$ 

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#### SPECIAL ARTICLE (FREE PREVIEW) ARCHIVE

## Neurosurgery May Die

Richard M. Bergland, M.D.

#### Abstract

The promise and excitement that once permeated neurosurgery have yielded too often to an easy acceptance of the status quo that can be traced to a poorly ordered system of neurosurgical education. Current neurosurgical training programs contain 662 trainees, of whom 22 per cent are sponsored by the Educational Council for Foreign Medical Graduates. Most trainees are later capable of generalized practice at a standardized level; few are directed into neurosurgical subspecialties or neurosurgical research which will lead to neurosurgical progress. The development of 95 training programs can be linked in part to the service needs of the teaching institutions rather than to the eventual clinical needs of society. Although neurosurgeons in the United States perform "a total of five to six major operations a month," training programs have failed to limit the number of trainees.



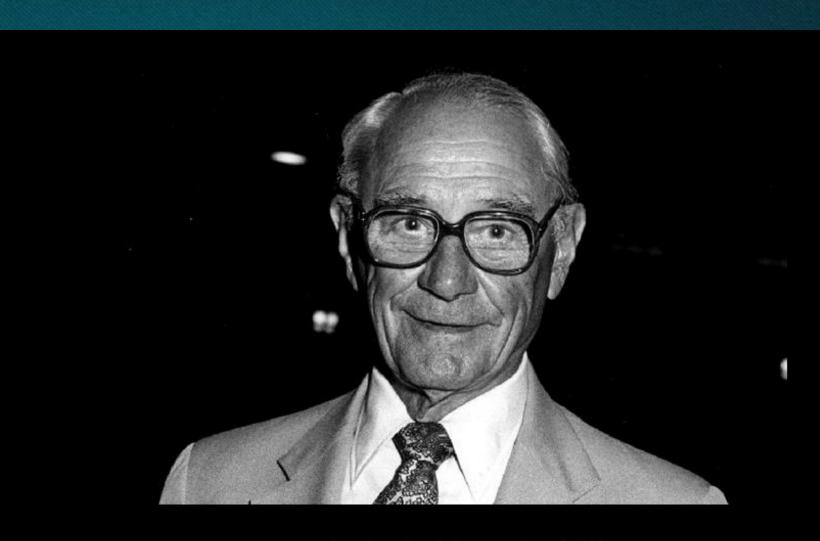
# A Celebration and an Invitation

*innovare*, dating to 1540, stemming from the Latin *innovatus*, "to renew or change"



# Lyle French 1958 NSA Presidential Address

In the field of medicine we are all young. And youth, by it's nature is imaginative..... Why not foster, first in ourselves, then in our fellow students, a general spirit to look imaginatively into our knowledge.... By the welding together of imagination and experience.





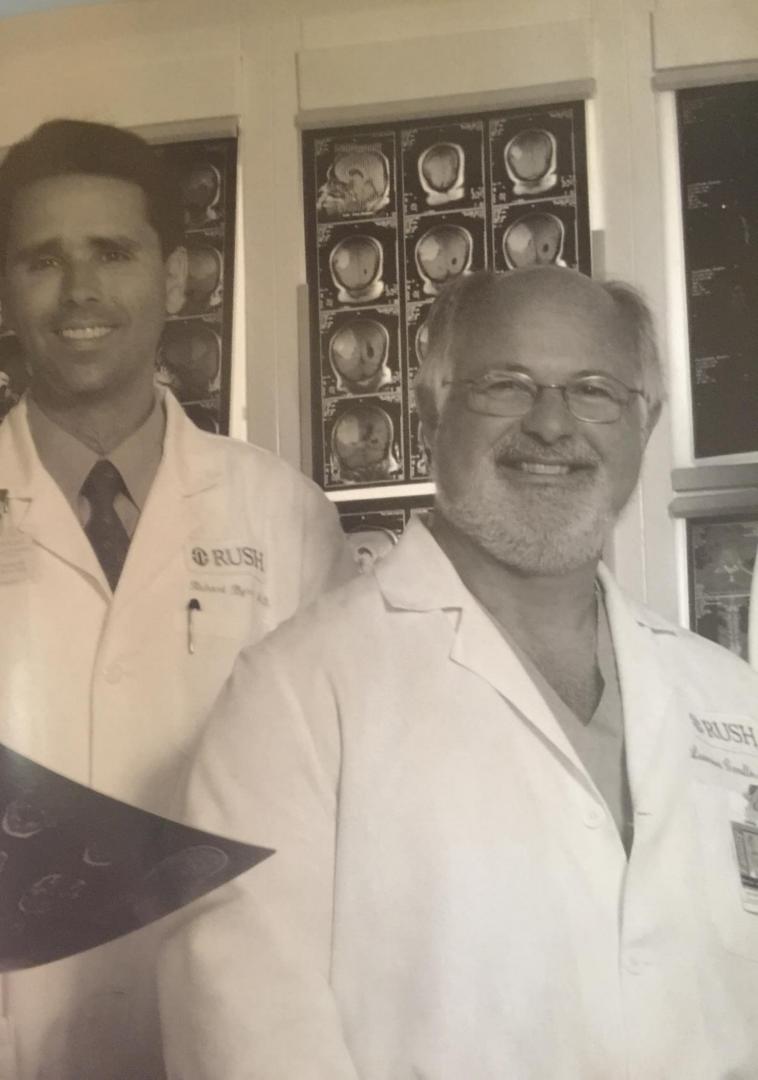
## Lyle A. French, MD 1915 – 2004 President, NSA, 1957-58

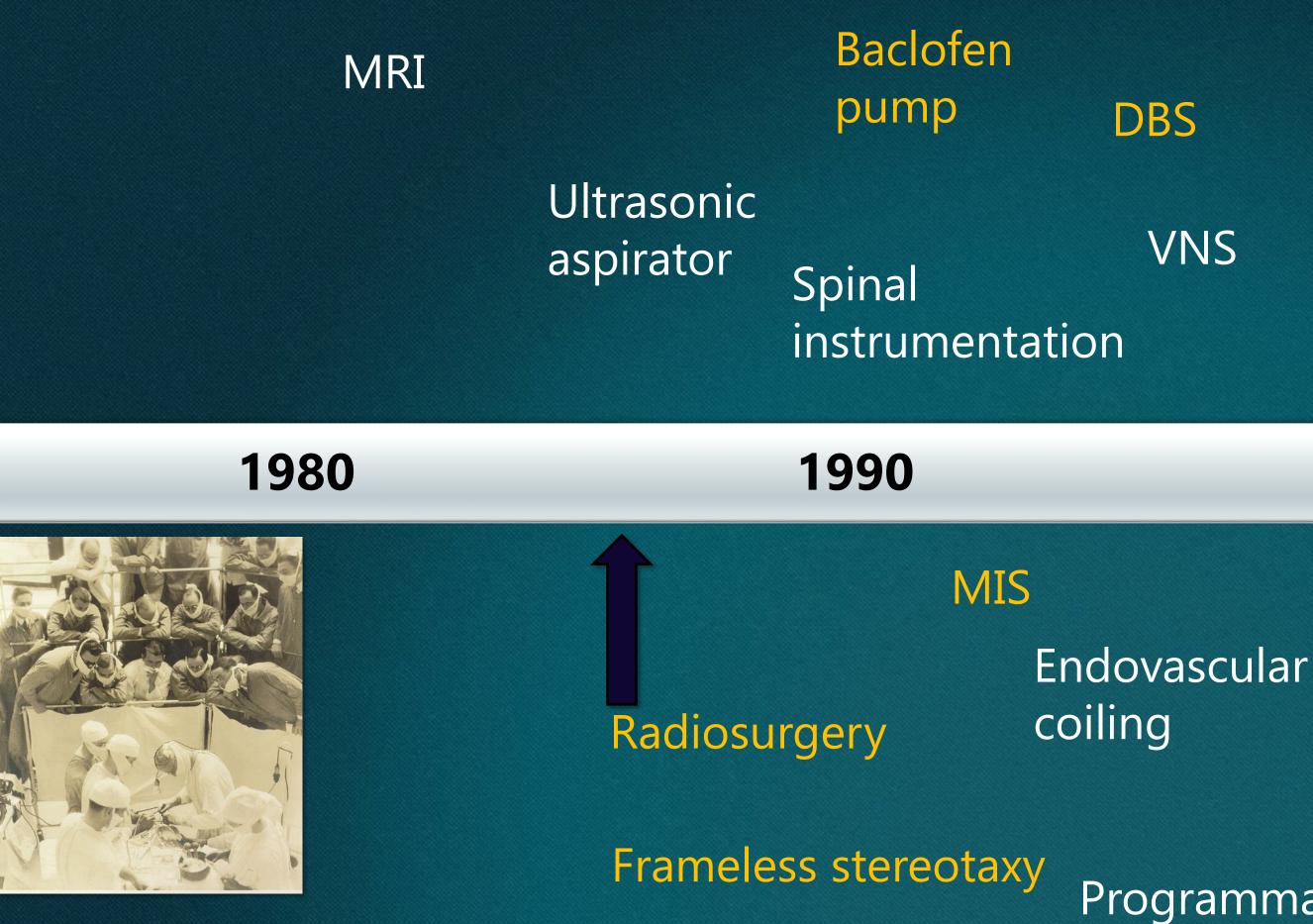
UNIVERSITY OF MINNESOTA











valves

**i**MRI

# Skull base endoscopy

VNS

# Responsive neurostimulator

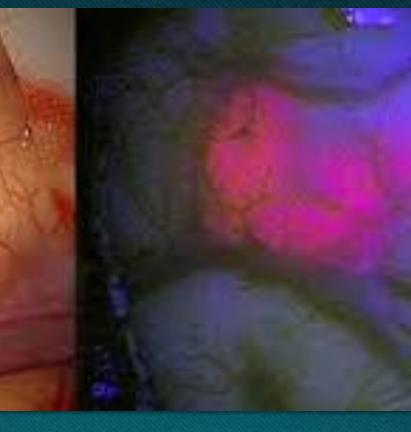
# 2000

Frameless radiosurgery

fMRI

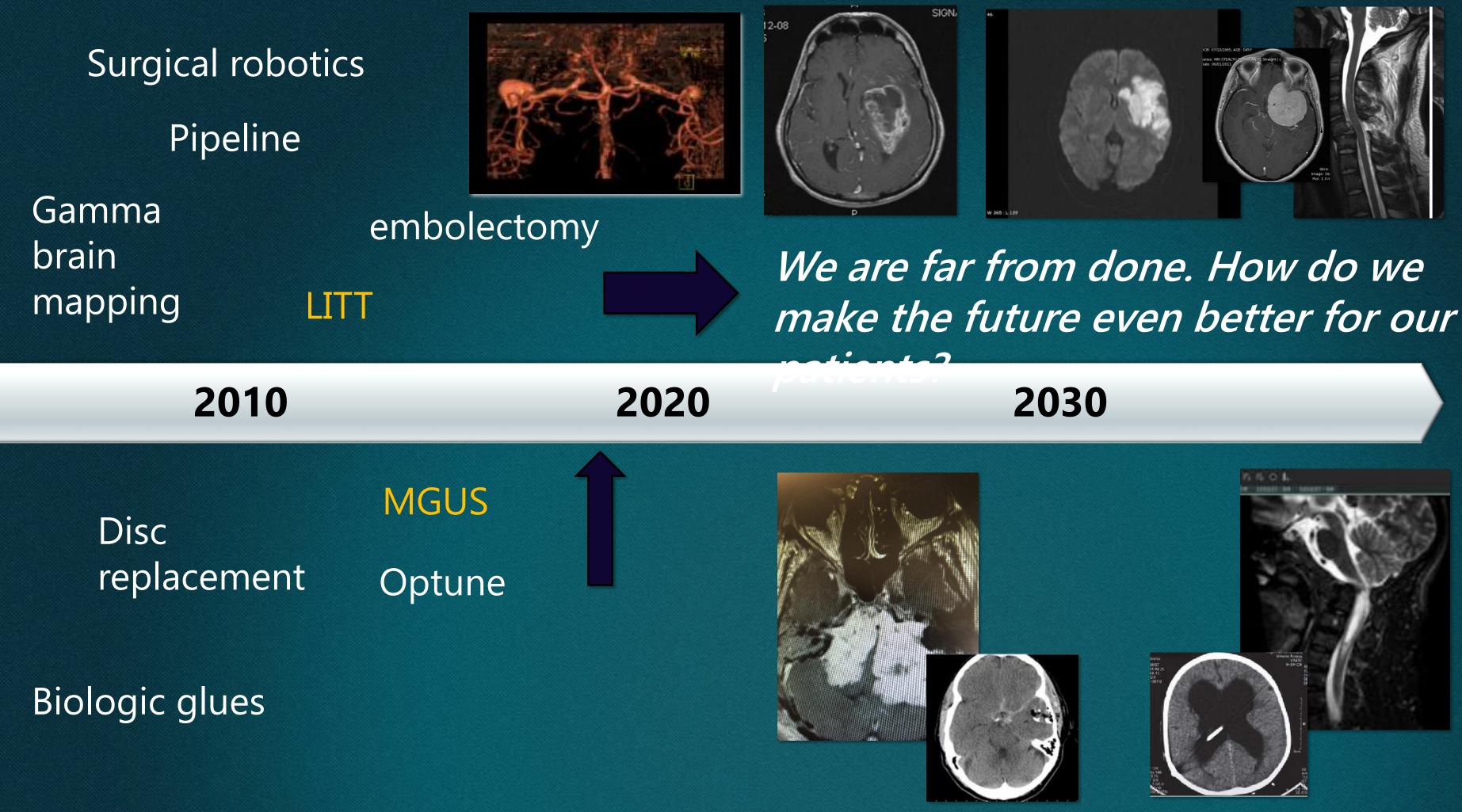
BMP Programmable shunt

Surgical robotic Pipeline Gamma brain mapping	embolectomy	
2010	2	2020
Disc replacement Biologic glues	<section-header><section-header><section-header></section-header></section-header></section-header>	<image/>



# 





# The neuroscience of creativity: How the brains of innovators are wired differently



Page

ich Haridy | January 17th, 2018



A new study suggests a person's creativity can be identified by examining how connected neural activity in the brain is (Credit: vectorguru/Depositphotos)



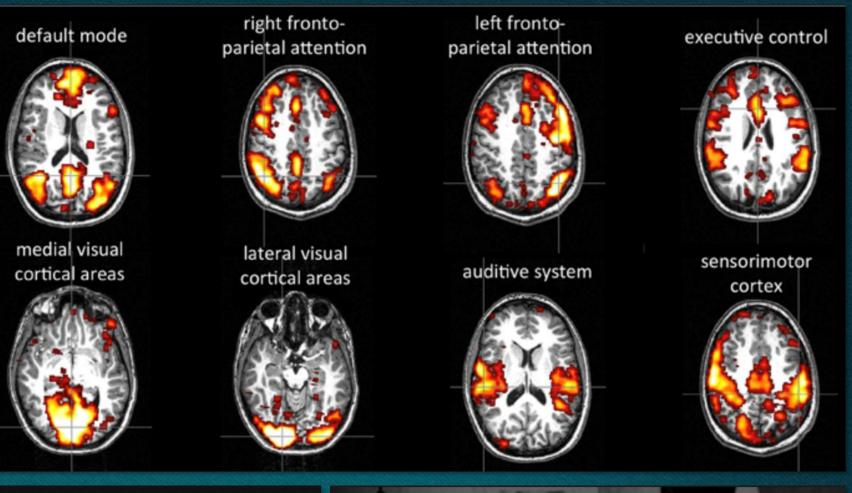
## Robust prediction of individual creative ability from brain functional connectivity

Roger E. Beaty<sup>a,1</sup>, Yoed N. Kenett<sup>b</sup>, Alexander P. Christensen<sup>c</sup>, Monica D. Rosenberg<sup>d</sup>, Mathias Benedek<sup>e</sup>, Qunlin Chen<sup>f</sup>, Andreas Fink<sup>e</sup>, Jiang Qiu<sup>f</sup>, Thomas R. Kwapil<sup>g</sup>, Michael J. Kane<sup>c</sup>, and Paul J. Silvia<sup>c</sup>

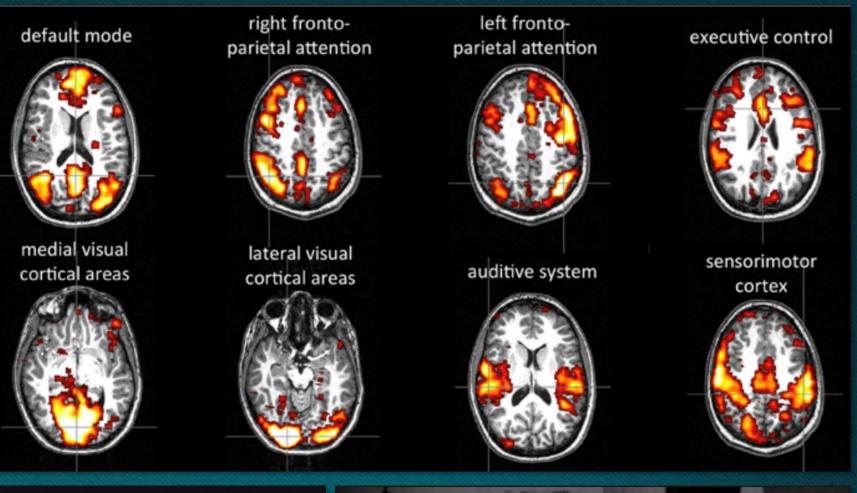
<sup>a</sup>Department of Psychology, Harvard University, Cambridge, MA 02143; <sup>b</sup>Department of Psychology, University of Pennsylvania, Philadelphia, PA 19104; <sup>c</sup>Department of Psychology, University of North Carolina at Greensboro, Greensboro, NC 27402; <sup>d</sup>Department of Psychology, Yale University, New Haven, CT 06520; <sup>e</sup>Department of Psychology, University of Graz, 8010 Graz, Austria; <sup>f</sup>School of Psychology, Southwest University, Chongqing 400715, China; and <sup>g</sup>Department of Psychology, University of Illinois at Urbana–Champaign, Champaign, IL 61820

Edited by Olaf Sporns, Indiana University, Bloomington, IN, and accepted by Editorial Board Member Michael S. Gazzaniga December 4, 2017 (received for review July 31, 2017)

People's ability to think creatively is a primary means of techno- across multiple distributed brain regions (i.e., functional conlogical and cultural progress, yet the neural architecture of nectivity) during various tasks that assess creative cognition the highly creative brain remains largely undefined. Here, we and artistic performance, including divergent thinking, figurative

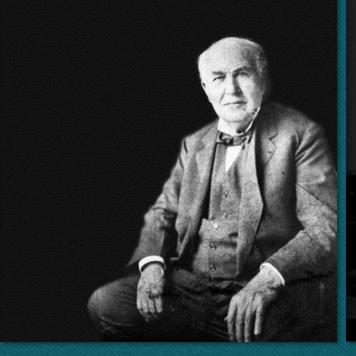






There's a way to do it better - find it.

THOMAS EDISON



**Our greatest** weakness lies in giving up. The most certain way to succeed is always to try just one more time. - Thomas A. Edison

- Associating
- Questioning
- Observing
- Networking
- Experimenting
- Abstracting
- Pattern recognition



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HARVARD

MASTERING THE FIVE SKILLS OF DISRUPTIVE INNOVATORS

JEFF DYER HAL GREGERSEN CLAYTON M. CHRISTENSEN ROBERT AND MICHELE ROOT-BERNSTEIN

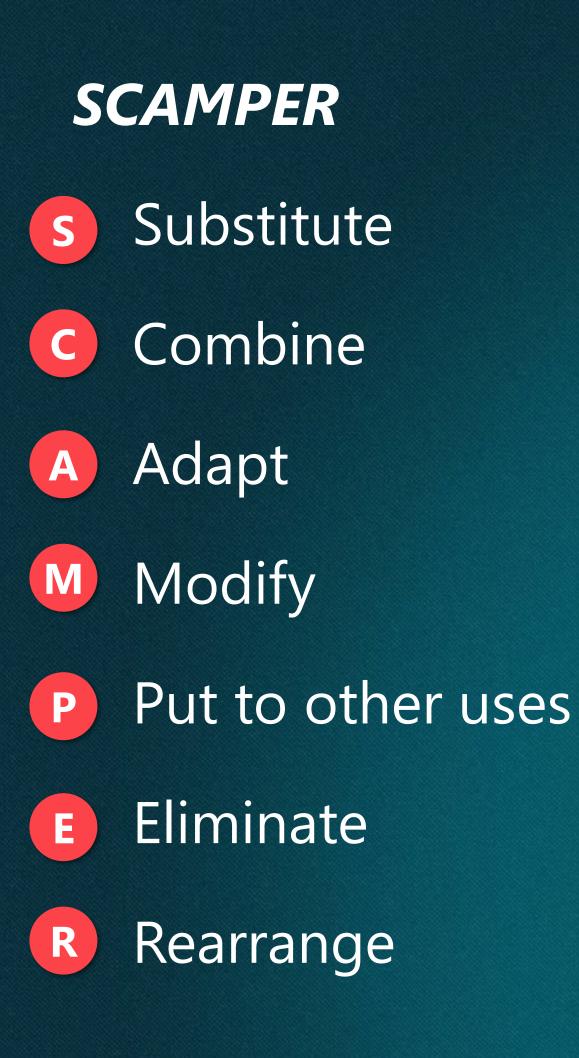
# SPARKS & GENIUS

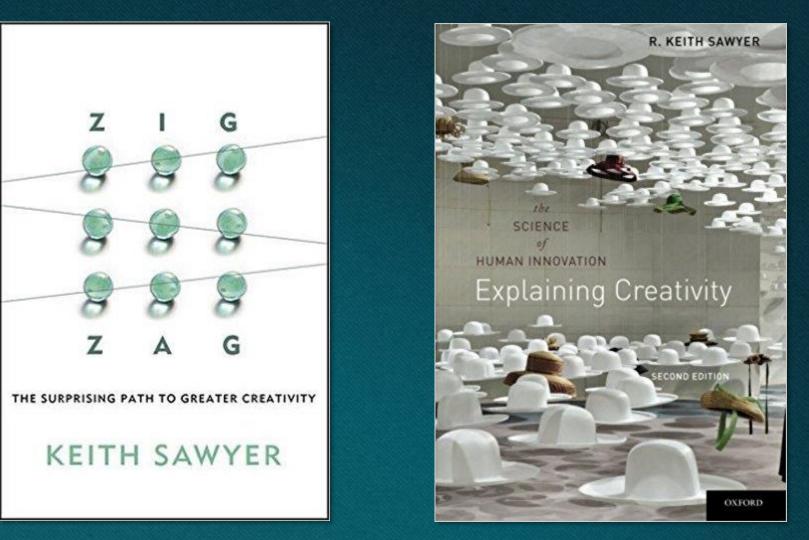
## THE 13 THINKING TOOLS

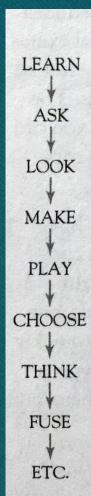
WORLD'S MOST CREATIVE PEOPLE

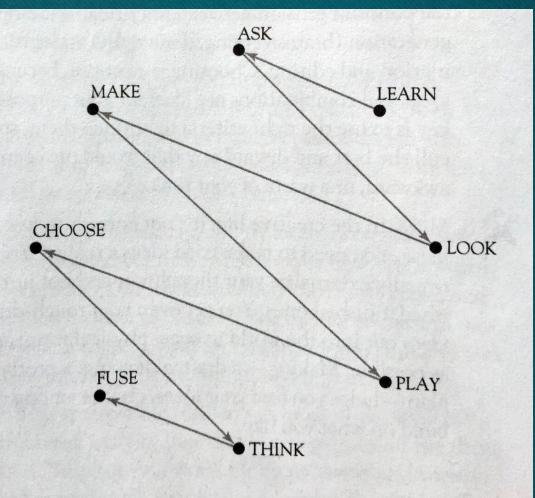
"A tour de torce tool kit for exploring the world of creativity."

#### WARTER BURES









# "Routine is the enemy of innovation"

"Fail often to succeed sooner" does not translate into neurosurgery!



Lessons in Creativity from IDEO, America's Leading Design Firm



# The Art of Innovation

# Tom Kelley

with Jonathan Littman

toreword by Tom Peters

- Historically the purview of isolated single individuals
- More recent creation of centers of surgical innovationcombining surgeons, engineers, design teams
- Five Centers of Surgical Innovation in 2006

Daniel J. Riskin, MD, MBA, \* Michael T. Longaker, MD, MBA, † Michael Gertner, MD, † and Thomas M. Krummel, MD†



REVIEW

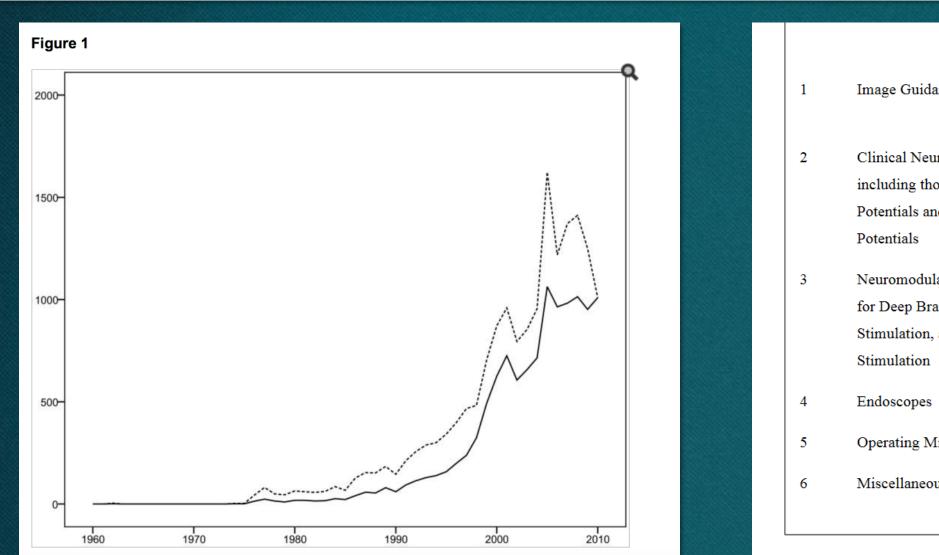
## Innovation in Surgery

A Historical Perspective

# TECHNOLOGICAL INNOVATION IN NEUROSURGERY: A QUANTITATIVE STUDY

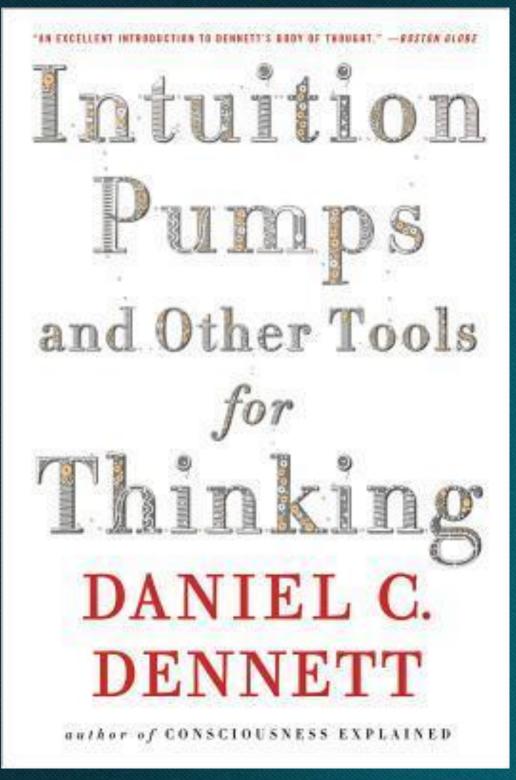
Hani J Marcus, MRCS<sup>1,2,\*</sup>, Archie Hughes-Hallett, MRCS<sup>1</sup>, Richard M Kwasnicki, BSc<sup>1</sup>, Ara Darzi, FRS<sup>1</sup>, Guang-Zhong Yang, FREng<sup>1</sup>, and Dipankar Nandi, D. Phil.<sup>2</sup> <sup>1</sup>The Hamlyn Centre, Institute of Global Health Innovation, Imperial College London, London, UK

<sup>2</sup>Department of Neurosurgery, Imperial College Healthcare NHS Trust, London, UK



2005 - 2010		
ance Systems	9	1110
		(46.0%)
urophysiology Devices,	5	532
ose measuring Motor Evoked		(22.0%)
nd Somatosensory Evoked		
lation Devices, including those	3	517
ain Stimulation, Spinal Cord		(21.4%)
, and Peripheral Nerve		
	2	152 (6.3%)
Aicroscopes	1	103 (4.3%)
bus	5	391
		(16.2%)

# "Intuition is a product of experience. It is the difference between what we know and what we can express." Gary Kasparov



lootsing\_jumping out of the **Jootsing**-jumping out of the system. Questioning basic premises.

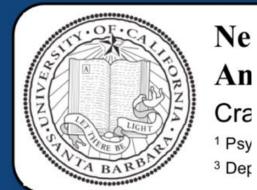
**Re-purposing** 

Become a connoisseur of your own mistakes.

Roward Occam's Rroom the Beware Occam's Broom, the misguided cousin of Occam's Razor

## Applying new technology

# IgNobe Deciaenía Bleoposcience: The d<sup>(Pastacurus)</sup> WHEN YOU SEE A CLAIM THAT A tudy



# METHODS

<u>Subject.</u> One mature Atlantic Salmon (Salmo salar) participated in the fMRI study. The salmon was approximately 18 inches long, weighed 3.8 lbs, and was not alive at the time of scanning.

<u>Task.</u> The task administered to the salmon involved completing an open-ended mentalizing task. The salmon was shown a series of photographs depicting human individuals in social situations with a specified emotional valence. The salmon was asked to determine what emotion the individual in the photo must have been experiencing.

<u>Design.</u> Stimuli were presented in a block design with each photo presented for 10 seconds followed by 12 seconds of rest. A total of 15 photos were displayed. Total scan time was 5.5 minutes.

COMMUNICATIONS BIOLOGY

ARTICLE

DOI: 10.1038/s42003-018-0073-z

Small sample sizes reduce the replicability of task-based fMRI studies

Benjamin O. Turner<sup>1</sup>, Erick J. Paul<sup>2</sup>, Michael B. Miller<sup>3</sup> & Aron K. Barbey <sup>(6)</sup> <sup>4,5,6,7,8,9</sup>

Despite a growing body of research suggesting that task-based functional magnetic resonance imaging (fMRI) studies often suffer from a lack of statistical power due to too-small samples, the proliferation of such underpowered studies continues unabated. Using large independent samples across eleven tasks, we demonstrate the impact of sample size on replicability, assessed at different levels of analysis relevant to fMRI researchers. We find that the degree of replicability for typical sample sizes is modest and that sample sizes much larger than typical (e.g., N = 100) produce results that fall well short of perfectly replicable. Thus, our results join the existing line of work advocating for larger sample sizes. Moreover, because we test sample sizes over a fairly large range and use intuitive metrics of replicability, our hope is that our results ae more understandable and convincing to researchers who may have found previous results advocating for larger samples inaccessible.

# Jootsing

# Invention of Zeugmatography (combining RF gradients and magnetic fields)

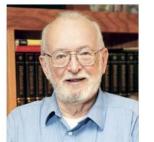


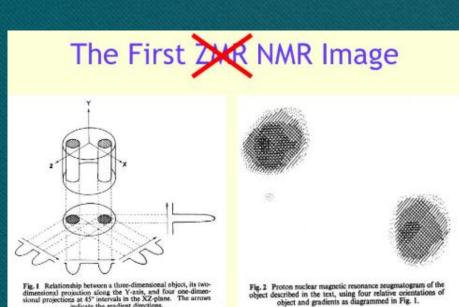


#### Lauterbur, Paul C. (1929-2007)

Paul C. Lauterbur, a pioneer in the development of magnetic resonance imaging and a faculty member at the University of Illinois at Urbana-Champaign, has been awarded the 2003 Nobel Prize in Physiology or Medicine. # He shares the prize with Sir Peter Mansfield of the University of Nottingham in England. Mansfield was a research associate in the department of physics at Illinois from 1962-1964.

They were lauded for "seminal discoveries concerning the use of magnetic resonance to visualize different structures," the Swedish academy that awards the prizes said in its news release from Stockholm. "These discoveries have led to the development of modern magnetic resonance imaging, MRI, which represents a breakthrough in medical diagnostics and







Resonance Experimente. The distribution of megnetic mucher ach as protons, and their relaxation to diffusion coefficients, may be obtain imposing magnetic field gradients M. Joan Dawson

Paul Lauterbur and the Invention of MRI

### MRI invention

- Several involved:
- Raymond Damadian 1971, idea still very sketchy, no images produces.
- Paul Lauterbur 1973-4, mature technique for 2D and 3D imaging. Produced first image of a living mouse
- Peter Mansfield developed a mathematical technique where scans take seconds rather than hours also producing clearer images.
- Nobel prize 2003,
- Paul Lauterbur
- Sir Peter Mansfield
- (Damadian left out, protests of him and colleagues).





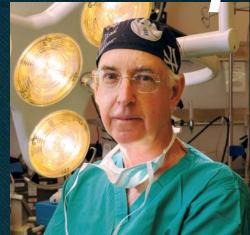
Lauterbur, Mansfield.

Image Formation by Induced Local Interactions: Examples Employing Nuclear Magnetic Resonance

rather sharp water resonances of organisms, selectively picturing the various soft structures and tissues. A possible application of considerable interest at this time would be to the in vivo study of malignant tumours, which have been shown to give proton nuclear magnetic resonance signals with much longer water spin-lattice relaxation times than those in the corresponding normal tissues<sup>6</sup>.

#### P Lauterbur, Nature, 1973

# Applying New Technology Other early Contributors: Pat Kelly Peter Heilbrun Ron Young Gene Barnett **YS Kwon** Richard Bucholz, MD Eiju Watanabe



## David Roberts, MD

# 1980



# 1990

## **Frameless Stereotaxy of the Brain**

JAMES MCINERNEY, M.D., AND DAVID W. ROBERTS, M.D.

#### Abstract

Today's neurosurgical journals are replete with advertisements for systems designed to provide image guidance during surgery. These so-called "frameless" stereotactic systems provide the surgeon with navigational information, relatin (1 of 1 imaging data. Such information tory to the lesion, ensures more United States Patent 4,722,056 removal of a lesion. To achieve t Roberts, et al. January 26, 1988 registration of the patient with an Reference display systems for superimposing a tomagraphic image onto the focal plane of an operating microscope This review will trace the d stereotaxy to its current use as a techniques and available system Areference display system that receives information from an imaging system (e.g., a CT scanner or the like), that extracts or derives three-dimensional anatomical and/or pathological surgical navigation. Finally, son the digitized information to provide as output electric signal representative of the digitized information. An optical display system (e.g., a cathode ray tube, CRT, and related circuitry) is Key Words: Computer-assisted connected to receive the output of the computer and is operable to present the reformated information at a determined plane during an operative procedure. An operating microscope is freely located in the operative to the patient during the operative procedure, the focal plane of the microscope establishing the determined plane. A way is provided to establish the spatial relationship among the imaging system, the patient, and the focal plane of the microscope: and a mechanism is provided to project the reformatted imaging system information into the ptics and onto the focal plane of the opera cope during the operative procedure, the reformatted image being displayed as an overlay upon the optical image of the body part e operation is being performed. Roberts: David W. (Hanover, NH), Strohbehn; John W. (Norwich, VT), Hatch; John F. (Shrewsbury, MA) Trustees of Dartmouth College (Hanover, NH) Family ID: 25256392 06/830.140 Appl. No.: Filed: February 18, 1986 Current U.S. Class: 606/130: 600/372: 600/414: 600/426 G06T 11/60 (20130101); A61B 90/36 (20160201); A61B 90/10 (20160201); A61B 2034/2063 (20160201); A61B 34/20 (20160201); Current CPC Class:

#### **Patents:**

"System for Indicating the Position of a Surgical Probe within a Head on an Image of the Head." U.S. patent #5,383,454, January 1995.

"Ventriculostomy Probe." U.S. patent #387,429, December 1997.

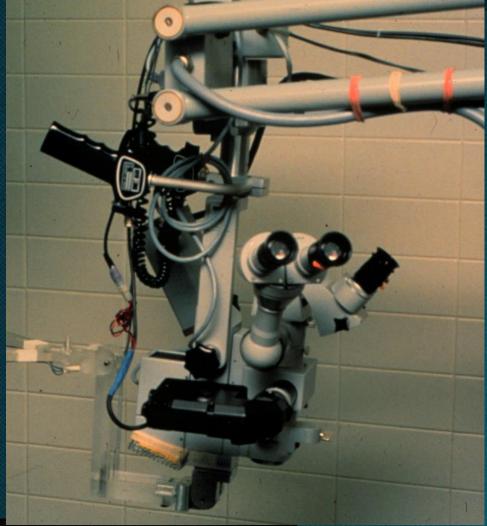
"System for Indicating the Position of a Surgical Probe within a Head on an Image of the Head." U.S. patent #5,851,183, December 1998.

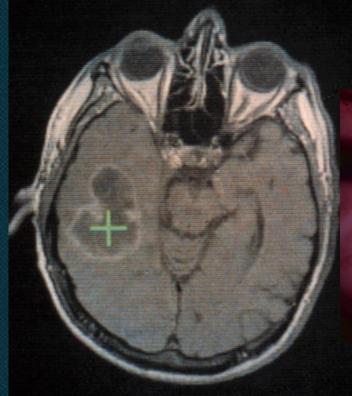
"System for Indicating the Position of a Surgical Probe within a Head on an Image of the Head." U.S. patent #5,871,445, February 1999.

"System for Indicating the Position of a Surgical Probe within a Head on an Image of the Head." U.S. patent #5,891,034, April 1999.

# 2000

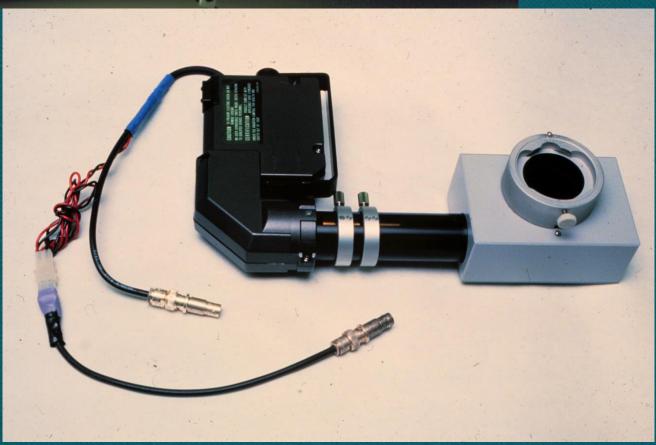
# Early Frameless Stereotaxy















# Repurposing: Intrathecal Drug Delivery

500,000 patients with severe spasticity

1990

Implanted pump for morphine

1980

Baclofen

Vol. 320 No. 23 INTRATHECAL BACLOFEN FOR SEVERE SPINAL SPASTICITY — PENN ET AL.

#### **INTRATHECAL BACLOFEN FOR SEVERE SPINAL SPASTICITY**

RICHARD D. PENN, M.D., SUZANNE M. SAVOY, M.N.S., DANIEL CORCOS, PH.D., MARK LATASH, M.S., Gerald Gottlieb, Ph.D., Barbara Parke, M.D., and Jeffrey S. Kroin, Ph.D.

Abstract We studied the effect of the intrathecal infusion of baclofen, an agonist of gamma-aminobutyric acid, on abnormal muscle tone and spasms associated with spinal spasticity, in a randomized double-blind crossover study. Twenty patients with spinal spasticity caused by multiple sclerosis or spinal-cord injury who had had no response to treatment with oral baclofen received an intrathecal infusion of baclofen or saline for three days. The infusions were administered by means of a programmable pump implanted in the lumbar subarachnoid space.

Muscle tone decreased in all 20 patients (mean [ $\pm$ SD] Ashworth score for rigidity, from 4.0 $\pm$ 1.0 to 1.2 $\pm$ 0.4; P<0.0001), and spasms were decreased in 18 of the 19 patients who had spasms (mean [ $\pm$ SD] score for spasm frequency, from 3.3 $\pm$ 1.2 to 0.4 $\pm$ 0.8; P<0.0005). Tests for motor function, neurologic examination, and assessments by the patients correctly indicated when baclofen was being infused in all cases.

1517

All patients were then entered in an open long-term trial of continuous infusion of intrathecal baclofen. During a mean follow-up period of 19.2 months (range, 10 to 33), muscle tone has been maintained within the normal range (mean Ashworth score,  $1.0\pm0.1$ ) and spasms have been reduced to a level that does not interfere with activities of daily living (mean spasm score,  $0.3\pm0.6$ ). No drowsiness or confusion occurred, one pump failed, and two catheters became dislodged and had to be replaced. No infections were observed.

Our observations suggest that intrathecal baclofen is an effective long-term treatment for spinal spasticity that has not responded to oral baclofen. (N Engl J Med 1989; 320:1517-21.)

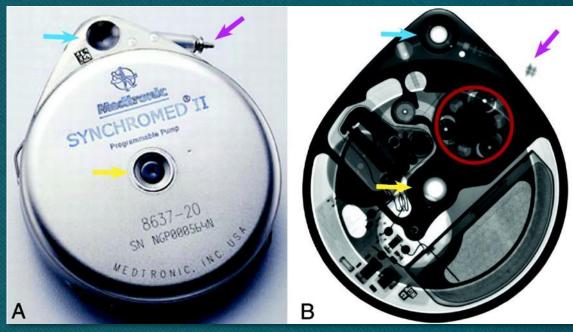
# FDA approval

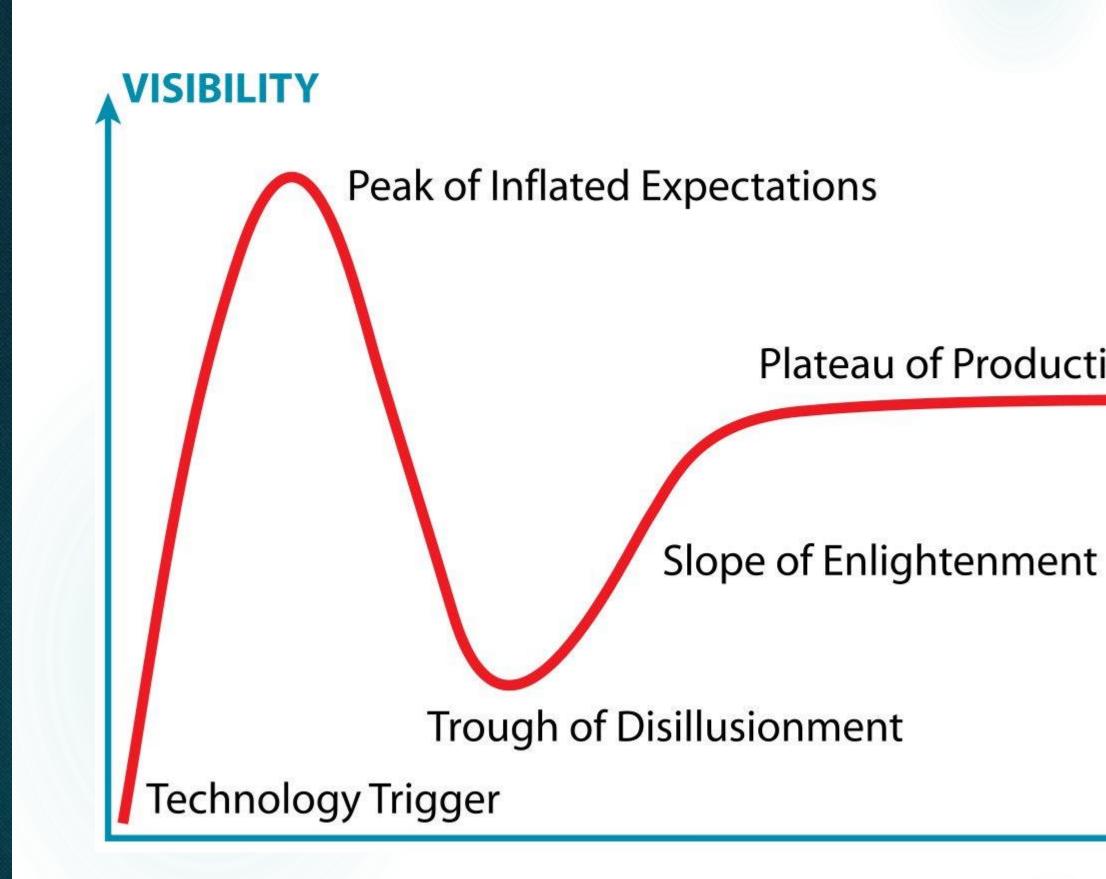
Orphan drug award



# Richard D. Penn, MD 2000

# 60,000

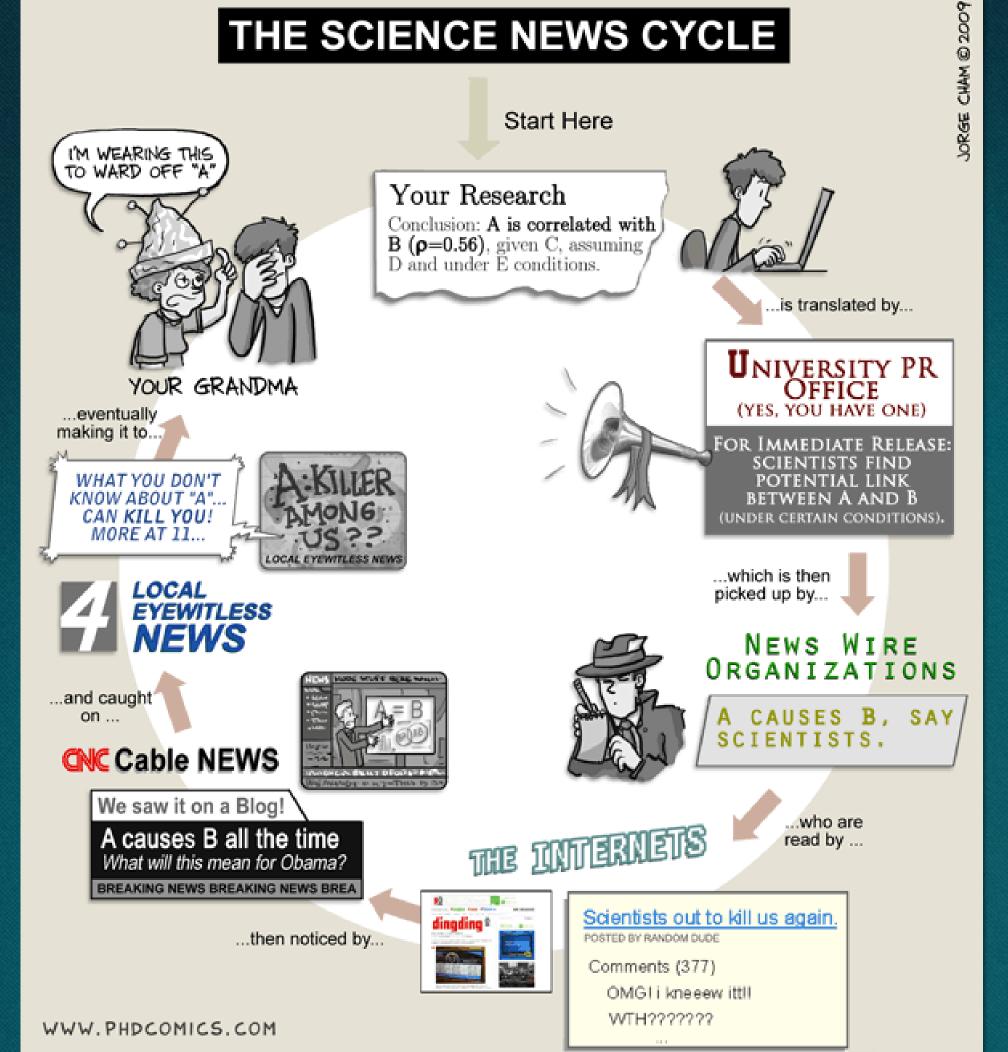




## **Plateau of Productivity**



## THE SCIENCE NEWS CYCLE



# Repurposing Neuropace

DOI: 10.3171/2014.1 JNS131592 ©AANS, 2014

Chronic unlimited recording electrocorticography-guided resective epilepsy surgery: technology-enabled enhanced fidelity in seizure focus localization with improved surgical efficacy

### Clinical article

#### DANIEL J. DILORENZO, M.D., PH.D., M.B.A.,<sup>1</sup> ERWIN Z. MANGUBAT, M.D.,<sup>1</sup> MARVIN A. ROSSI, M.D., PH.D.,<sup>2</sup> AND RICHARD W. BYRNE, M.D.<sup>1</sup>

Departments of <sup>1</sup>Neurosurgery and <sup>2</sup>Neurology, Rush University Medical Center, Chicago, Illinois

Object. Epilepsy surgery is at the cusp of a transformation due to the convergence of advancements in multiple technologies. Emerging neuromodulatory therapies offer the promise of functionally correcting neural instability and

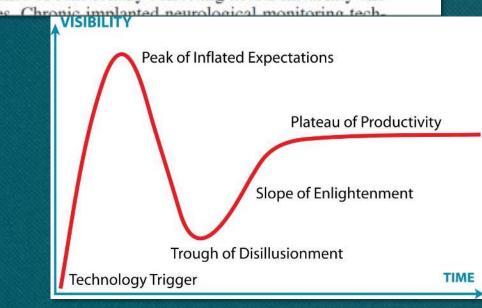
#### PROVISIONAL PATENT APPLICATION

METHOD, APPARATUS, AND SURGICAL TECHNIOUE FOR CHRONIC OR ACUTE RECORDING OR MONITORING FOR PRE-SURGICAL ASSESSMENT, DIAGNOSIS, SURGICAL PLANNING, AND VALIDATION FOR RESECTIVE SURGERY, MODULATORY SURGERY, OR ABLATIVE SURGERY

> Inventor(s): DANIEL J. DILORENZO, MD, PhD, MBA A Citizen of the United States, residing at: 1506 West Harrison Street, Suite 1B Chicago, IL 60607

> > Richard W. Byrne, MD A Citizen of the United States, residing in: Oak Brook, IL

> > Marvin A. Rossi, MD, PhD A Citizen of the United States, residing in: Oak Park, IL



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Health & M

### Science News

### Neurosurgeons At Rush First In Midwest To Implant Brain Neurostimulator To Suppress Seizures In Patient With Medically **Refractory Epilepsy**

Aug. 9, 2004 — CHICAGO -- Neurosurgeons at Rush University Medical Center are the first in Chicago to implant a new investigational neurostimulator in a patient with medically refractory epilepsy. The neurostimulator may be able to suppress seizures in patients with epilepsy before any symptoms appear, much like the commonly implanted heart pacemakers which stop heart arrhythmias before any symptoms OCCUL.

"Our first implanted patient has two distinct epileptic foci, one on each side of the brain, producing two different seizures so startaloecure.com/Acid-Reflux traditional surgical resection was not an option," said neurologist Dr. Michael C. Smith the nationt's physician and co-principal for Good Dood Mor

Statin Side Effects Something you take to help shouldn't end up TENS & Muscle Stimulators "Live Good" with our TENS & Musc Proven Stroke Recovery Directed by Dr. Steven Best, M.D. Free AloeCure For Acid Reflux "Thank god. It saved my life!" "Here's

VS	Articles	Videos	Images	Books
Aedicine	Mind & Brain	Plants & Animals	Earth & Climate	Space & Time

... from universities, journals, and other research org



Dr. Richard W. Byrne, neurosurgeon at Rush and member of the Chicago Institute of Neurosurgery and Neuroresearch Medical Group (CINN), performed the first implant on Tuesday, June 29, on an Indiana man unlikely to benefit from surgical resection.

Byrne says this is the "Holy Grail" in epilepsy surgery and the most exciting thing he's seen. "This device might help epilepsy patients who do not respond to current medical treatment, testing an

entirely new concept in treating medically refractory epilepsy."

### **Related Topics**

#### Health & Medicine

- Epilepsy Research
- Today's Healthcare
- Medical Devices

#### Mind & Brain

- Epilepsy
- Disorders and Syndromes
- Brain Injury

#### Statin Side Effects

Baronandbudd.com

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#### Articles

- Seizure
- Brain dama
- Epilepsy
- Encephalog
- Neurology
- Deep brain stimulation

# The art of medicine

## The ethical challenges of surgical innovation for patient care

International Journal of Surgery (2013) 11(S1), S2–S5



Contents lists available at ScienceDirect

International Journal of Surgery

journal homepage: www.journal-surgery.net

REVIEW

Ethics and surgical innovation: challenges to the professionalism of surgeons

Peter Angelos

<sup>a</sup> Linda Kohler Anderson Professor of Surgery and Surgical Ethics, Chief, Endocrine Surgery, Associate Director, MacLean Center for Clinical Medical Ethics, The University

- Informed consent
- The learning curve
- Financial costs of innovations
- Conflicts of interest
- When to "jump on the bandwagon"





# AMA Journal of Ethics®

Illuminating the art of medicine

Responsible Progress in Surgical Innovation: A Balancing Act

- Innovation in surgery has its costs to patients and surgeons as well. Thomas Starzl, one of the fathers of transplant surgery, notes that "hardly a transplant surgeon in that era [of the 1960s] escaped infection [with hepatitis]. My chief research technician...died from hepatitis and so did many others.
- Potential hazards of radiation in spine and endovascular neurosurgery

Steven C. Stain · Aurora D. Pryor Phillip P. Shadduck Editors

## The SAGES Manual Ethics of **Surgical Innovation**



Lack of alignment between FDA approval, CMS approval, insurance approval, and AMA generated codes

Cumbersome and expensive regulatory approval and reimbursement

Clinical trials outsourced to Europe

PMA (pre-market approval) vs 510(k). In 2012--39 vs 5000

Media and public backlash due to flurry of hundreds of class 2 FDA recalls leading the IOM to suggest ending 510(k)



## The FDA approval process for medical devices: an inherently flawed system or a valuable pathway for innovation?

Kyle M Fargen,<sup>1</sup> Donald Frei,<sup>2</sup> David Fiorella,<sup>3</sup> Cameron G McDougall,<sup>4</sup> Philip M Myers,<sup>5</sup> Joshua A Hirsch,<sup>6</sup> J Mocco<sup>7</sup>

#### INTRODUCTION

Medical devices, developed through physician and industry partnerships, have

innovation is monumental for those invested in advancing medicine through cutting edge technologies. Recently, there for new devices. Finally, we will review possible alternative pathways towards improving the safety and effectiveness of new devices through regulation that both encourages innovation among clinicians

revices after their release

#### **RECENT DEVICE FAILURES**

Adoption of new technologies is not without risk. While initial experience may demonstrate benefit, further experience of longitudinal measures may poot

that were not initial evident. The most prominent of such devices is the ASR XL Acetabular System (DePuy, Johnson & Johnson, Warsaw, Indiana, USA), which was approved for use by the FDA through 510(k) clearance (described



SPINE Volume 41, Number 14, pp 1119–1121 © 2016 Wolters Kluwer Health, Inc. All rights reserved

Spine

#### Editorial

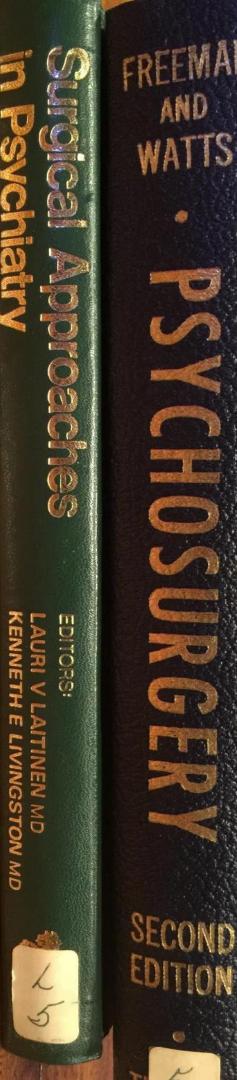
## Medical Device Innovation in the United States

Why Are We Falling Behind?

Gunnar B.J. Andersson, MD, PhD

any US citizens feel that patients deserve a pathway that enables cutting-edge treatment options in the era of modern healthcare. Historically, the United States has led the world in medical device innovation<sup>1</sup> and millions of patients have benefited from these

Contrastingly, start-up device companies operate on limited capital and often rely on the success of a single device or technology to become successful.<sup>3</sup> Of more than 5000 device manufacturers in the United States, about 75% have fewer than 20 employees. Small device companies have



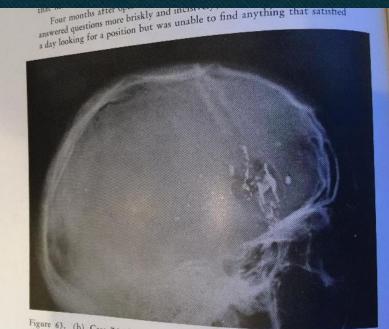
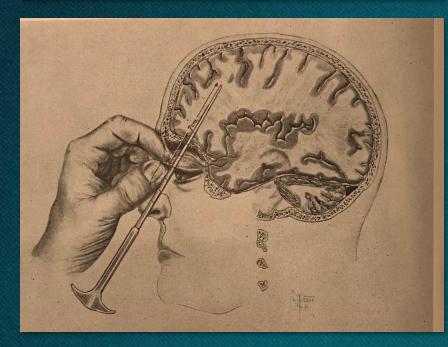


Figure 63. (b) Case 76. Lateral roentgenogram. Standard lobotomy, omitting



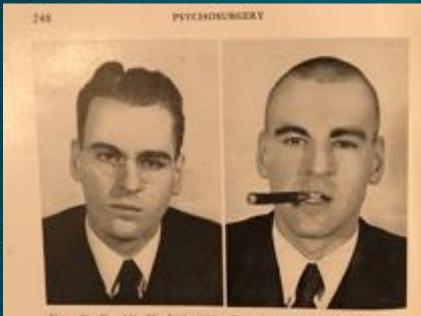
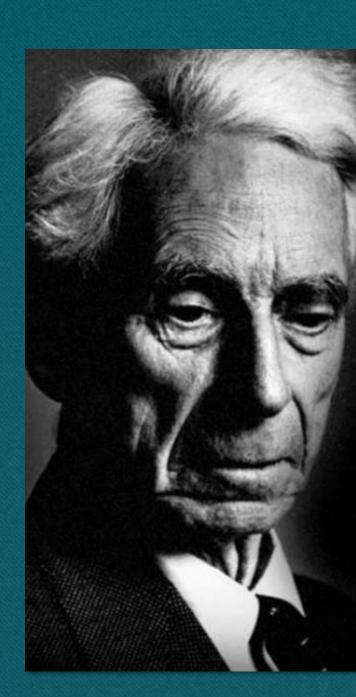


Figure 72. Can 125. March 11, 1947. Figure 72. Cass 123. Two door after opbelow operation. Purpleved multic to statum. He was no longer resulted by

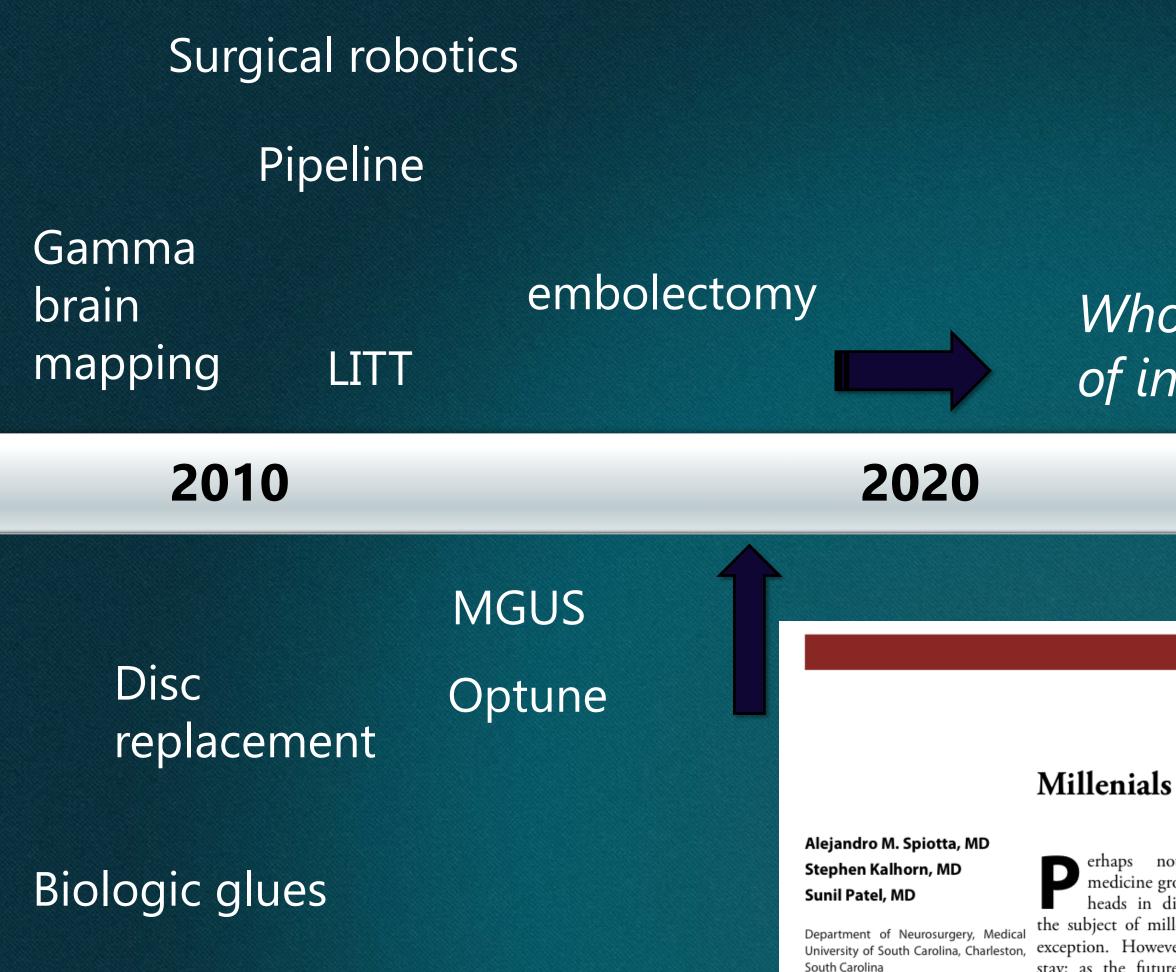
# Innovation requires oversite.

# Many innovative ideas do not work or are unsafe.



The whole problem with the world is that fools and fanatics are always so certain of themselves, and wiser people so full of doubts.

-Bertrand Russell



# Who will lead the next wave of innovation?

# 2030

### **COMMENTARY**

## Millenials in Neurosurgery: Is there Hope?

Perhaps nothing makes established medicine groan and hang their collective heads in disapproval like bringing up the subject of millennials. Neurosurgery is no exception. However, millennials are here to stay; as the future generation with numbers greater than the baby boomers, they will greatly 11 that occurred for them between 10 and 20 yr of age, increased media coverage of school mass shootings, the Great Recession, high levels of unemployment among young people, stock market crash, foreclosure crisis, rise of social media, and full integration of technology into daily life. In addition, parents of middle class

# UWABA





WHEN YOU SCOLD YOUR DOG



I Replaced 'Cat' With 'Millennial' in a Bunch of **Cat Facts and it Turns Out** They're All True!

#### WHEN YOU SCOLD YOUR CAT

### Hesiod, 8<sup>th</sup> Century BC

"I see no hope for the future of our people if they are dependent on frivolous youth of today, for certainly all youth are reckless beyond words. When I was young, we were taught to be discreet and respectful of elders, but the present youth are exceedingly disrespectful and impatient of restraint."

### Assyrian Clay Tablet, 2800 BC

"Our Earth is degenerate in these later days; there are signs that the world is speedily coming to an end; bribery and corruption are common; children no longer obey their parents; every man wants to write a book and the end of the world is evidently approaching."

### Seneca, 1<sup>st</sup> Century AD

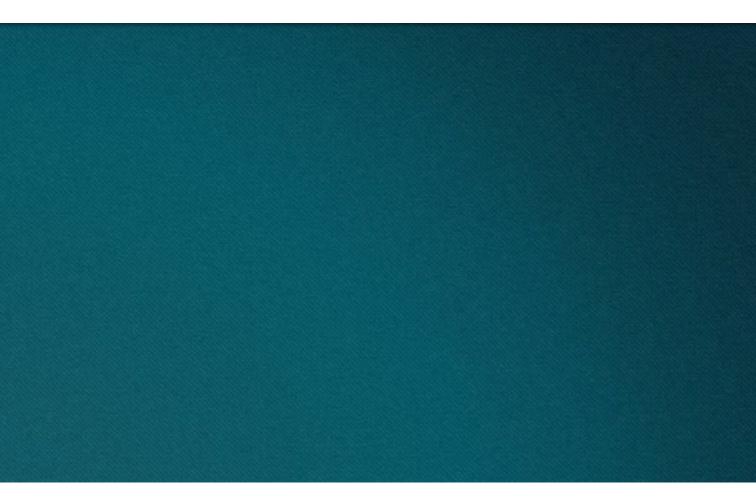
"Our young men have grown slothful. There is not a single honorable occupation for which they will toil night and day. They sing and dance and grown effeminate and curl their hair and learn womanish tricks of speech; they are as languid as women and deck themselves out with unbecoming ornaments. Without strength, without energy, they add nothing during life to the gifts with which they were born – then they complain of their lot."

### Socrates, 5<sup>th</sup> century BC

"The children now love luxury. They have bad manners, contempt for authority; they show disrespect for elders and love to chatter in place of exercise."

3,000,000 BC

Complaint of an australopithecine father: Kids today! All they wanna do is walk erect.

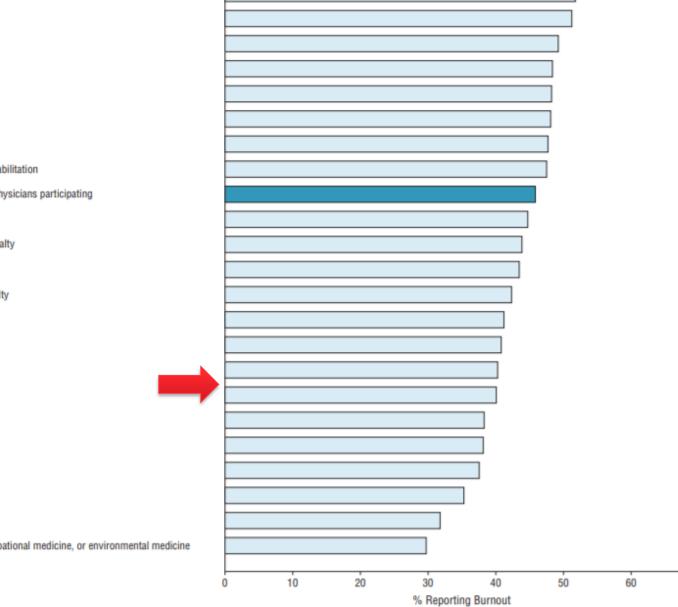


Edward Chilton.

### Burnout and Satisfaction With Work-Life Balance Among US Physicians Relative to the General US Population

Tait D. Shanafelt, MD; Sonja Boone, MD; Litjen Tan, PhD; Lotte N. Dyrbye, MD, MHPE; Wayne Sotile, PhD; Daniel Satele, BS; Colin P. West, MD, PhD; Jeff Sloan, PhD; Michael R. Oreskovich, MD

Preventive medicine, occupational medicine, or environmental medicine		Family medicine
Dermatology		
General pediatrics		Otolaryngology
Radiology		Orthopedic surgery
Other		Anesthesiology
Ophthalmology		Obstetrics and gynecology
Pathology		Radiology
Psychiatry		Physical medicine and rehat
Radiation oncology		Mean burnout among all phy
Otolaryngology		General surgery
Emergency medicine		Internal medicine subspecia
Orthopedic surgery		
Anesthesiology		Ophthalmology
Mean satisfaction		General surgery subspecialt
Physical medicine and rehabilitation		Urology
Urology		Psychiatry
Family medicine		Neurosurgery
Neurosurgery		Pediatric subspecialty
General internal medicine		Other
Pediatric subspecialty		
Internal medicine subspecialty		Radiation oncology
Neurology		Pathology
Obstetrics and gynecology		General pediatrics
General surgery subspecialty		Dermatology
General surgery		Preventive medicine, occupa
	10 20 30 40 50 60	
Ū.	% Satisfied That Work Leaves Enough Time for Personal or Family Life	
		1







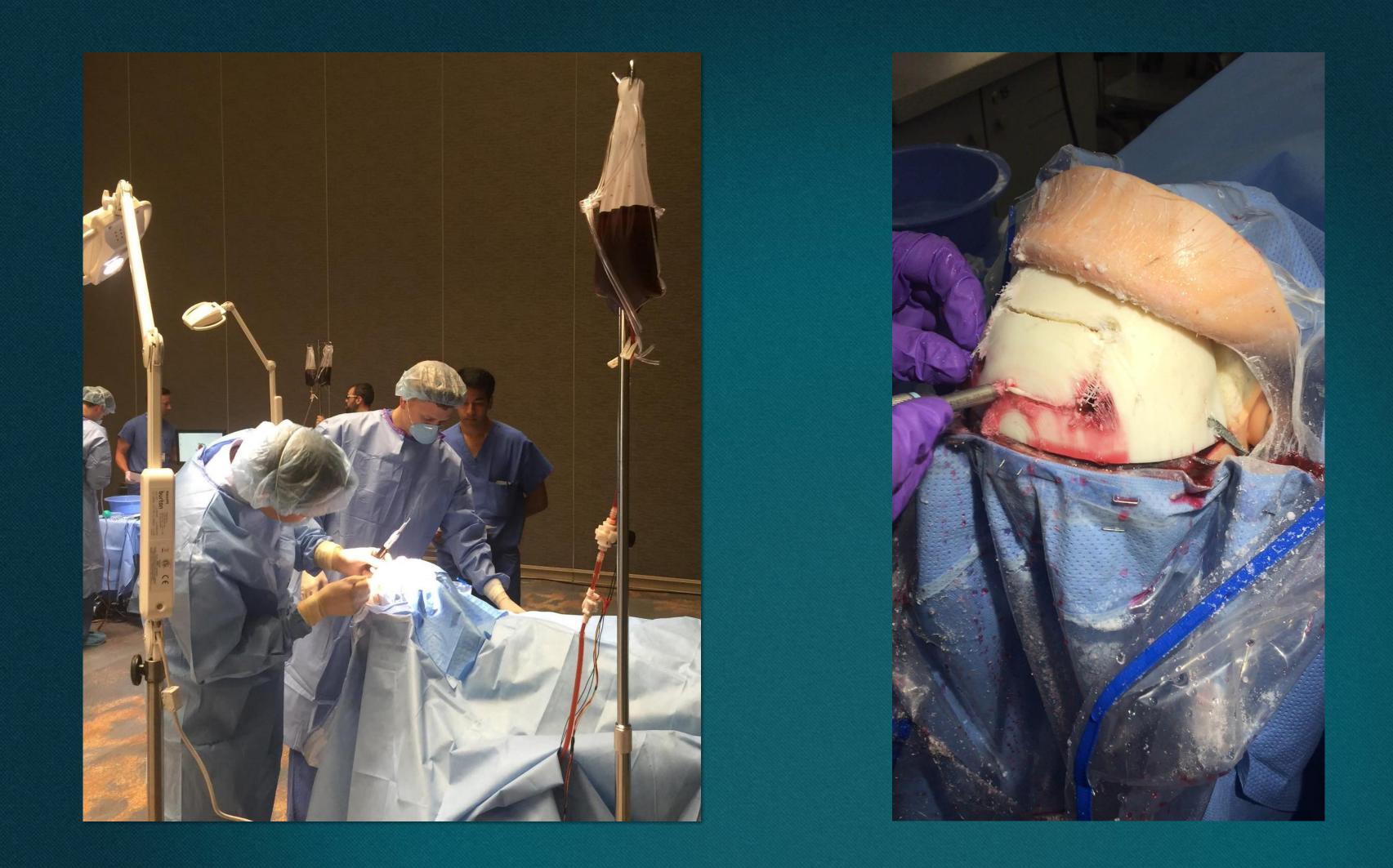
CEO, ACGME

Passing neurosurgery from

one generation to the next is

the highest calling you have.

Thomas J Nasca, MD



### Active learning increases student performance in science, engineering, and mathematics

Scott Freeman<sup>a,1</sup>, Sarah L. Eddy<sup>a</sup>, Miles McDonough<sup>a</sup>, Michelle K. Smith<sup>b</sup>, Nnadozie Okoroafor<sup>a</sup>, Hannah Jordt<sup>a</sup>, and Mary Pat Wenderoth<sup>a</sup>

<sup>a</sup>Department of Biology, University of Washington, Seattle, WA 98195; and <sup>b</sup>School of Biology and Ecology, University of Maine, Orono, ME 04469

Edited\* by Bruce Alberts, University of California, San Francisco, CA, and approved April 15, 2014 (received for review October 8, 2013)

course performance, we metaanalyzed 225 studies that reported learning interventions varied widely in intensity and implementa-

To test the hypothesis that lecturing maximizes learning and 225 studies in the published and unpublished literature. The active

### I hear and I forget. I see and I remember. I do and I understand.

Confucius



Faced with Congressional inaction on the military's budget, Air Force leaders try innovative solutions to ensure pilot training continues.





### **INNOVATIONS IN PILOT TRAINING**

#### Assessment of the Interrater Reliability of the **Congress of Neurological Surgeons** Microanastomosis Assessment Scale

Andrew R. Pines, MA, Mohammed S. Alghoul, MD, Youssef J. Hamade, MD, MSCI, Mithun G. Sattur, MD, Rami James N. Aoun, MD, MPH, Tarig K. Halasa, MD, Chandan Krishna, MD, Samer G. Zammar, MD, MPH, Najib E. El Tecle, MD, MS, Tarek Y. El Ahmadieh, MD Salah G. Aoun, MD, Richard W. Byrne, MD, James S. Harrop, MD, Brian T. Ragel, MD, Daniel K. Resnick, MD, Russell R. Lonser, MD, Nathan R. Selden, MD, PhD, Bernard R. Bendok, MD, MSCI

Operative Neurosurgery, Volume 13, Issue 1, 1 February 2017, Pages 108-112, //doi.org/10.1227/NEU.000

#### Neuro-Critical Care Skills Training Using a Human Patient Simulator

Michael J. Musacchio Jr. · Adam P. Smith · Christopher A. McNeal · Lorenzo Munoz ' David M. Rothenberg ' Kelvin A. von Roenn Richard W. Byrne

#### HISTORY AND DEVELOPING SIMULATION IN MEDICINE

#### Model-Based Simulation for Early Neurosurgical Learners

Nathan R. Selden, MD, PhD\* Thomas C. Origitano, MD: Costas Hadjipanayis, MD, PhD4 Richard Byrne, MD4

BACKGROUND: Restrictions on duty hours and shift length by the Accreditation Council for Graduate Medical Education and public pressure to reduce complications and to improve outcomes in the clinical educational environment have enhanced interest in the use of procedural and surgical simulation to train neurosurgical residents. OBJECTIVE: To introduce simple, available, and, when possible, inexpensive modelbased simulation for early learners into the initial stages of neurosurgical residency

#### Practice on an Augmented Reality/Haptic Simulator and Library of Virtual Brains Improves Residents' Ability to Perform a Ventriculostomy

Rachel Yudkowsky, MD, MHPE;

Cristian Luciano, PhD;

Pat Banerjee, PhD;

Alan Schwartz, PhD;

Ali Alaraj, MD;

G. Michael Lemole, Jr, MD;

Fady Charbel, MD;

Kelly Smith, PhD;

Silvio Rizzi, MS;

Richard Byrne, MD;

Bernard Bendok, MD, FACS;

David Frim, MD, PhD

Introduction: Ventriculostomy is a neurosurgical procedure for providing therapeutic cerebrospinal fluid drainage. Complications may arise during repeated attempts at placing the catheter in the ventricle. We studied the impact of simulation-based practice with a library of virtual brains on neurosurgery residents' performance in simulated and live surgical ventriculostomies.

Methods: Using computed tomographic scans of actual patients, we developed a library of 15 virtual brains for the ImmersiveTouch system, a head- and hand-tracked augmented reality and haptic simulator. The virtual brains represent a range of anatomies including normal, shifted, and compressed ventricles. Neurosurgery residents participated in individual simulator practice on the library of brains including visualizing he 3-dimensional location of the catheter within the brain immediately after each insertion. Performance of participants on novel brains in the simulator and during actual surgery before and after intervention was analyzed using generalized linear mixed models

Results: Simulator cannulation success rates increased after intervention, and live procedure outcomes showed improvement in the rate of successful cannulation on the irst pass. However, the incidence of deeper, contralateral (simulator) and third-ventricle live) placements increased after intervention. Residents reported that simulations were realistic and helpful in improving procedural skills such as aiming the probe, sensing the pressure change when entering the ventricle, and estimating how far the catheter should be advanced within the ventricle.

Conclusions: Simulator practice with a library of virtual brains representing a range of anatomies and difficulty levels may improve performance, potentially decreasing complications due to inexpert technique. (Sim Healthcare 8:25-31, 2013)

# Journal of **Surgical Education**

#### Fostering and Assessing Professionalism and **Communication Skills in Neurosurgical Education**



Ricardo B.V. Fontes, PhD 2 Main Mathan R. Selden, PhD, Richard W. Byrne, MD

# Future Neurosurgical Innovation

1,962 papers on machine learning in cancer in the past 5 years. Revolutionizing prognosis, diagnosis and pre-operative planning.

#### Predicting the Future — Big Data, Machine Learning, and Clinical Medicine

Ziad Obermeyer, M.D., and Ezekiel J. Emanuel, M.D., Ph.D.

icine. It's essential to remember, fore, that attention has to shift to not. Most computer-based algohowever, that data by themselves new statistical tools from the rithms in medicine are "expert are useless. To be useful, data field of machine learning that systems" - rule sets encoding must be analyzed, interpreted, and will be critical for anyone practic- knowledge on a given topic, which acted on. Thus, it is algorithms — ing medicine in the 21st century. are applied to draw conclusions

By now, it's almost old news: not data sets — that will prove First, it's important to under-transformative. We believe, there- stand what machine learning is





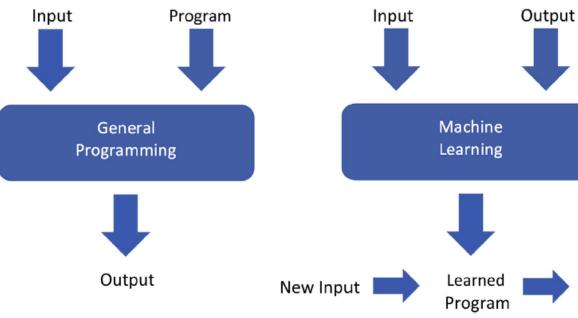
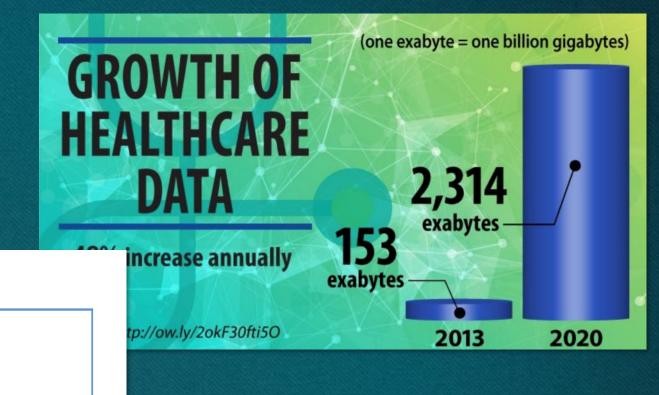
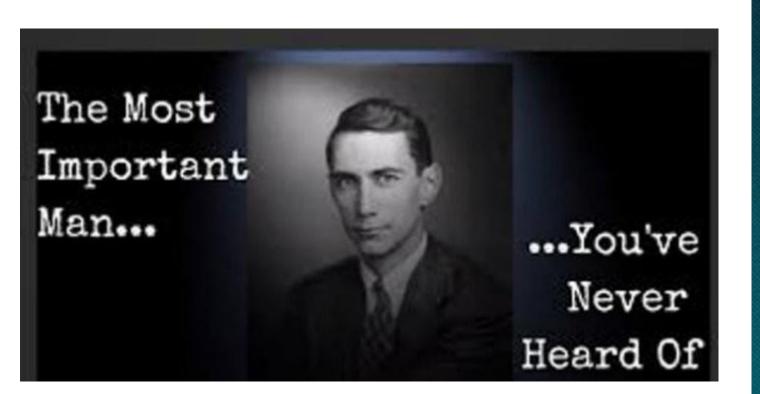


Figure 1. Difference between general programming and (supervised) machine learning

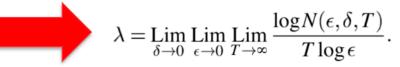


New Output

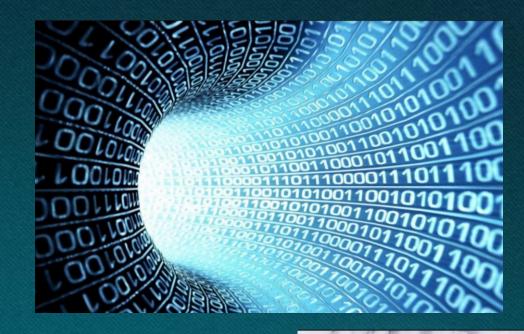


## **Claude Shannon**

A Mathematical Theory of Communication By C.E. SHANNON



This is a generalization of the measure type definitions of dimension in topology, and agrees with the intuitive dimension rate for simple ensembles where the desired result is obvious

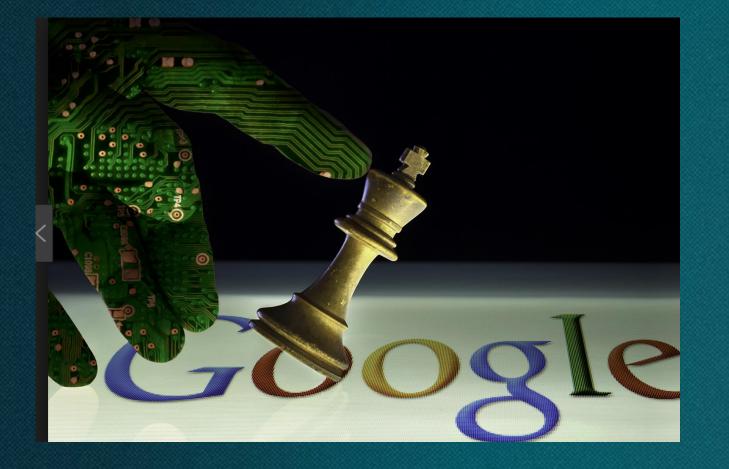


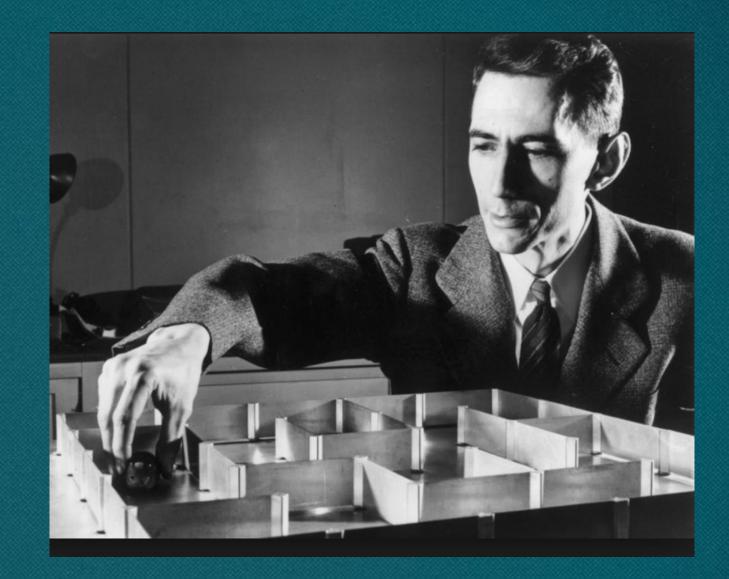




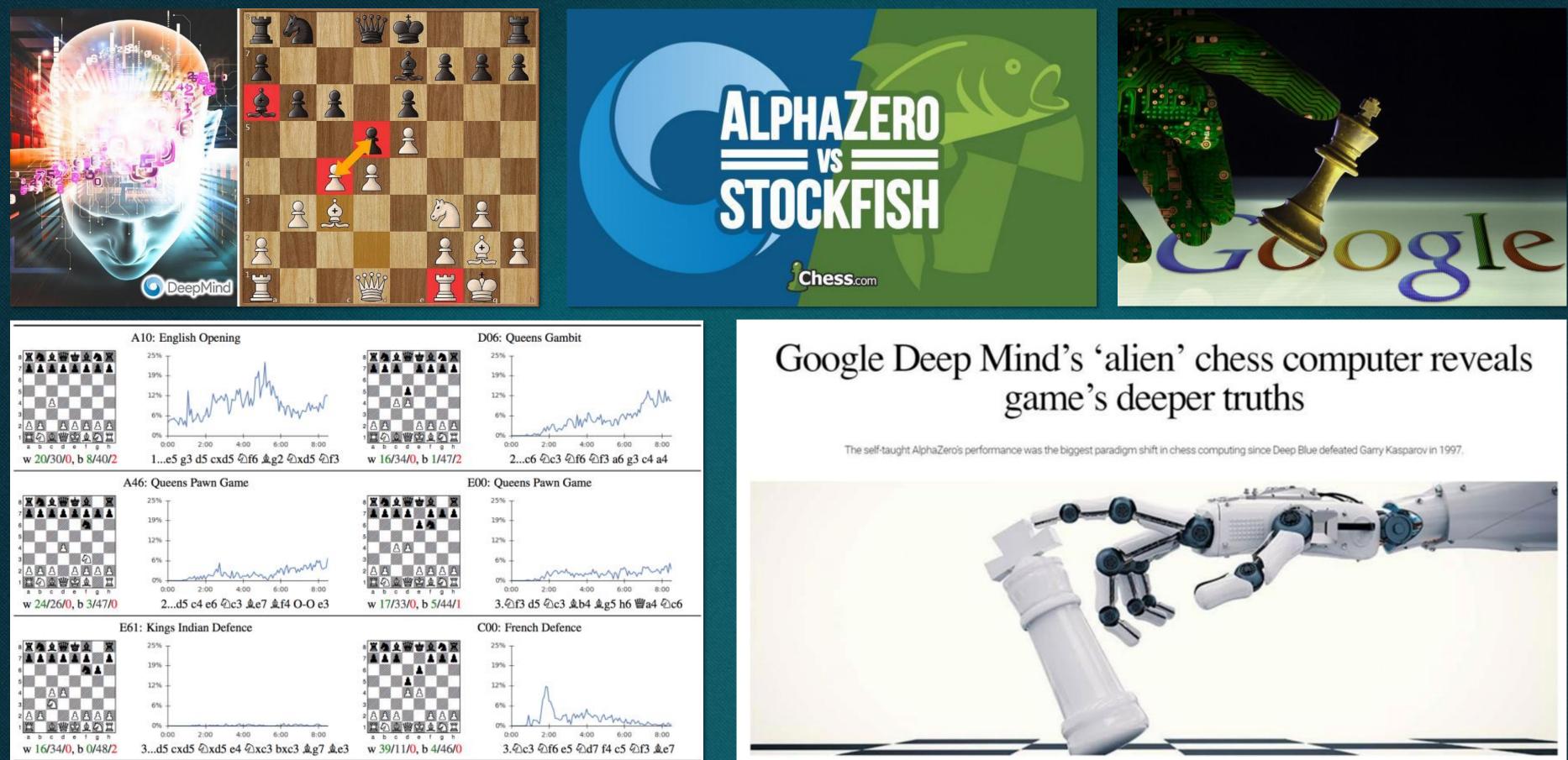


# Deep Mind (AI) 289 hours of AI trainingStockfish060 years of standard<br/>computing





# Google's 'superhuman' Deep Mind AI claims chess crown

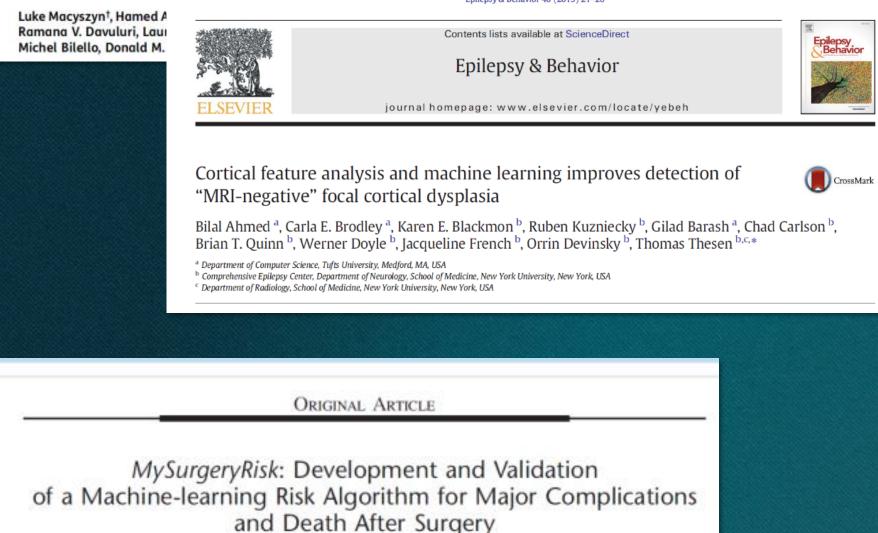


### Neuro-Oncology

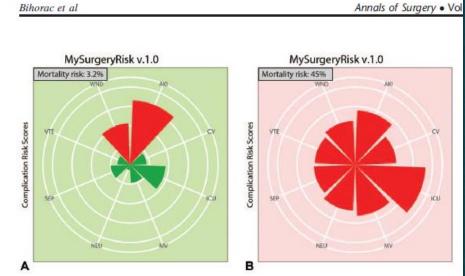
Neuro-Oncology 18(3), 417-425, 2016 doi:10.1093/neuonc/nov127 Advance Access date 16 July 2015

#### Imaging patterns predict patient survival and molecular subtype in glioblastoma via machine learning techniques

Epilepsy & Behavior 48 (2015) 21-28



Azra Bihorac, MD, MS,\*¶ Tezcan Ozrazgat-Ba Amir Motaei, PhD,\* ¶ Mohcine Madkour, PhD,\* ¶ Pana William R. Hogan, MD, MS, § ¶ Philip A. Efron, MD, ¶ Daisy Zhe Wang, PhD, 9 Charles E. Hobson, MD, \*\* §§ and Petar Momcilo



66

Darrell Kirch, MD, CEO of the Association of American Medical Colleg

# We are quickly approaching

a time in which an AI

program will read medical

imaging, pathology, and skin

lesions better than



# Diabetic retinopathy, the leading reversible cause of blindness in the US

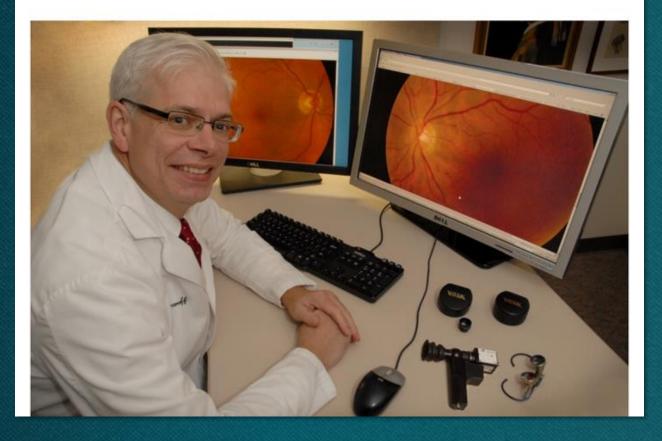
#### EDITORIAL

### Artificial Intelligence With Deep Learning Technology Looks Into Diabetic Retinopathy Screening

Tien Yin Wong, MD, PhD; Neil M. Bressler, MD

#### FDA approves diabetic retinopathy-detecting Al algorithm

by Nick Paul Taylor | Apr 13, 2018 7:55am



Automated diabetic retinopathy detection in smartphone-based fundus photography using artificial intelligence

Ramachandran Rajalakshmi 🔼, Radhakrishnan Subashini, [...] Viswanathan Mohan

Eye (2018) doi:10.1038/s41433-018-0064-9 **Download Citation** 

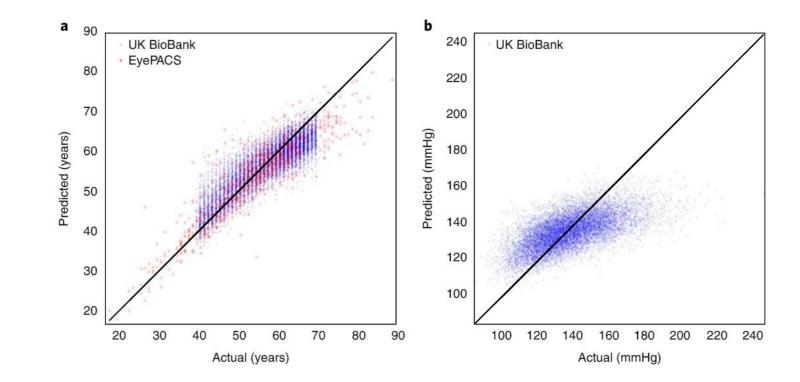
Outcomes research Retinal diseases

Received: 12 January 2018



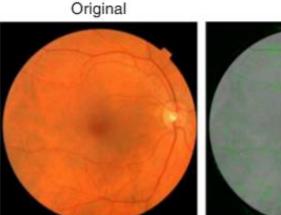
# Prediction of cardiovascular risk factors from retinal fundus photographs via deep learning

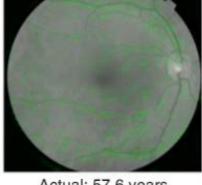
Ryan Poplin<sup>1,4</sup>, Avinash V. Varadarajan<sup>1,4</sup>, Katy Blumer<sup>1</sup>, Yun Liu<sup>1</sup>, Michael V. McConnell<sup>2,3</sup>, Greg S. Corrado<sup>1</sup>, Lily Peng<sup>1,4\*</sup> and Dale R. Webster<sup>1,4</sup>



**Fig. 1** | **Predictions of age and SBP. a**, Predicted and actual age in the two validation datasets. For the UK Biobank dataset, age was calculated using the birth year because birth months and days were not available. In the EyePACS-2K dataset, age is available only in units of whole years. **b**, Predicted and actual SBP in the UK Biobank validation dataset. The lines represent *y* = *x* values.

### ARTICLES





Age

Actual: 57.6 years Predicted: 59.1 years

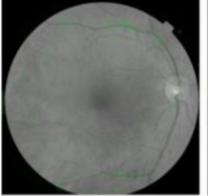


Actual: female Predicted: female





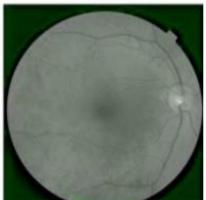




Actual: non-smoker Predicted: non-smoker

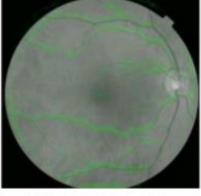


Actual: non-diabetic Predicted: 6.7%

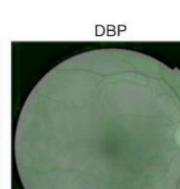


Actual: 26.3 kg m<sup>-2</sup> Predicted: 24.1 kg m<sup>-2</sup>





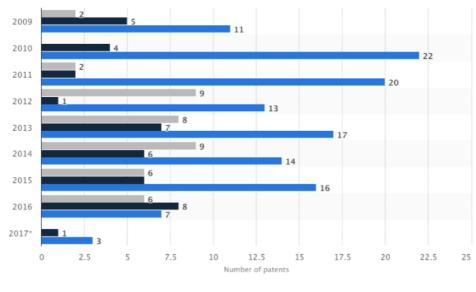
Actual: 148.5 mmHg Predicted: 148.0 mmHg



Actual: 78.5 mmHg Predicted: 86.6 mmHg

# In medical innovation, quantity has a quality all it's own.

Number of healthcare patents of technology companies Microsoft, Apple, and Google from 2009 to 2017



Microsoft
Apple
Google

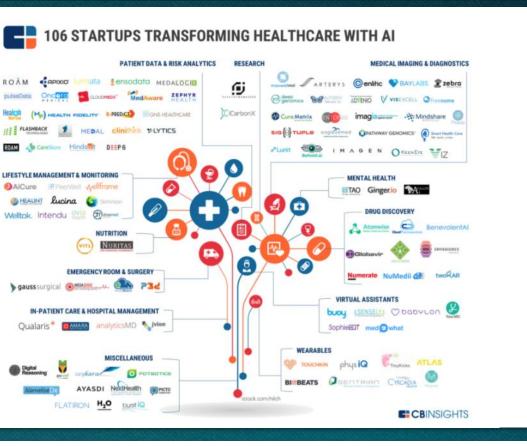


<u>NNOVATION</u>

FIRST IT MAKES YOUR JOB EASIER, THEN IT MAKES IT OBSOLETE.

### Toward Augmented Radiologists: Changes in Radiology Education in the Era of Machine Learning and Artificial Intelligence

Radiology practice will be altered by the coming of artificial intelligence, and the process of learning in radiology will be similarly affected. In the short term, radiologists will need to understand the first wave of artificially intelligent tools, how they can help them improve their practice, and be able to effectively supervise their use. Radiology training programs will need to develop curricula to help trainees acquire the knowledge to carry out this new supervisory duty of radiologists. In the longer term, artificially intelligent software assistants could have a transformative effect on the training of residents and fellows, and offer new opportunities to bring learning into the encoded practice of attending radiologiste.



#### **ARTICLE IN PRESS**

#### Perspective

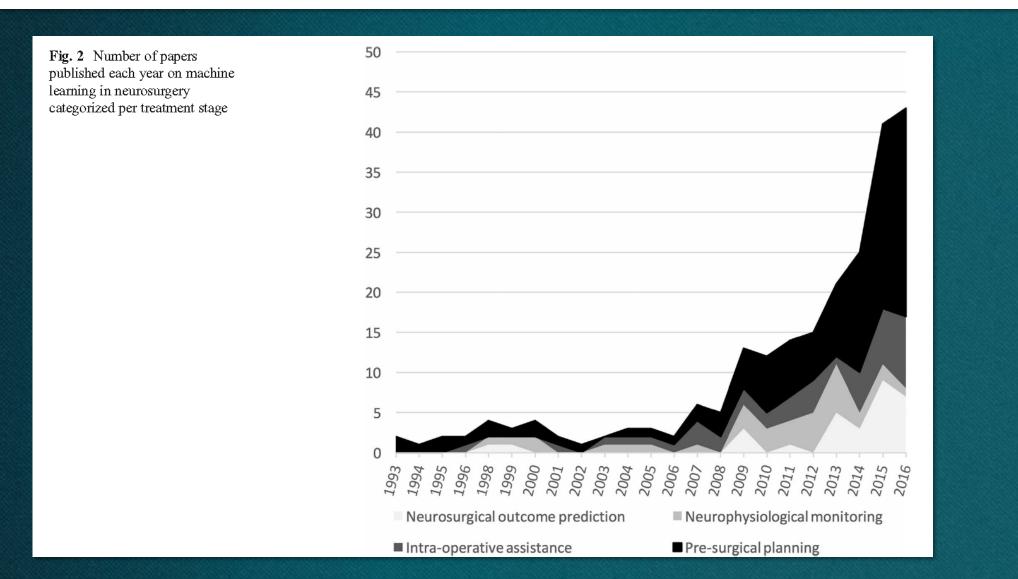
Shahein H. Tajmir, MD, Tarik K. Alkasab, MD, PhD

Acta Neurochir (2018) 160:29–38 https://doi.org/10.1007/s00701-017-3385-8

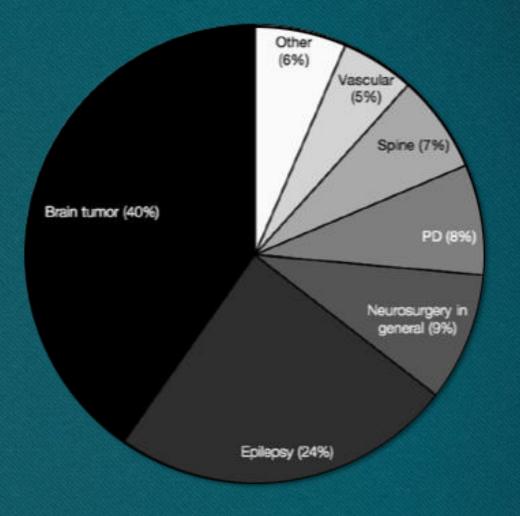
**REVIEW ARTICLE - NEUROSURGICAL TECHNIQUES** 

# An introduction and overview of machine learning in neurosurgical care

Joeky T. Senders<sup>1,2</sup> • Mark M. Zaki<sup>2</sup> • Aditya V. Karhade<sup>2</sup> • Bliss Chang<sup>2</sup> • William B. Gormley<sup>2</sup> • Marike L. Broekman<sup>1,2</sup> • Timothy R. Smith<sup>2</sup> • Omar Arnaout<sup>2</sup>

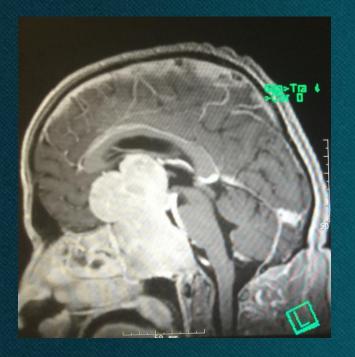


### In 7 studies analyzed, ML outperformed multivariate analysis on the same dataset (p<0.001)



# Neurosurgery Machine Learning? 1x10<sup>120</sup> Possible Positions in





# There are more possible iterations of a game of chess than there are atoms in the known universe.



Chess can teach us how to implement AI in healthcare

by VIRGILIO BENTO - 8 hours ago in CONTRIBUTORS



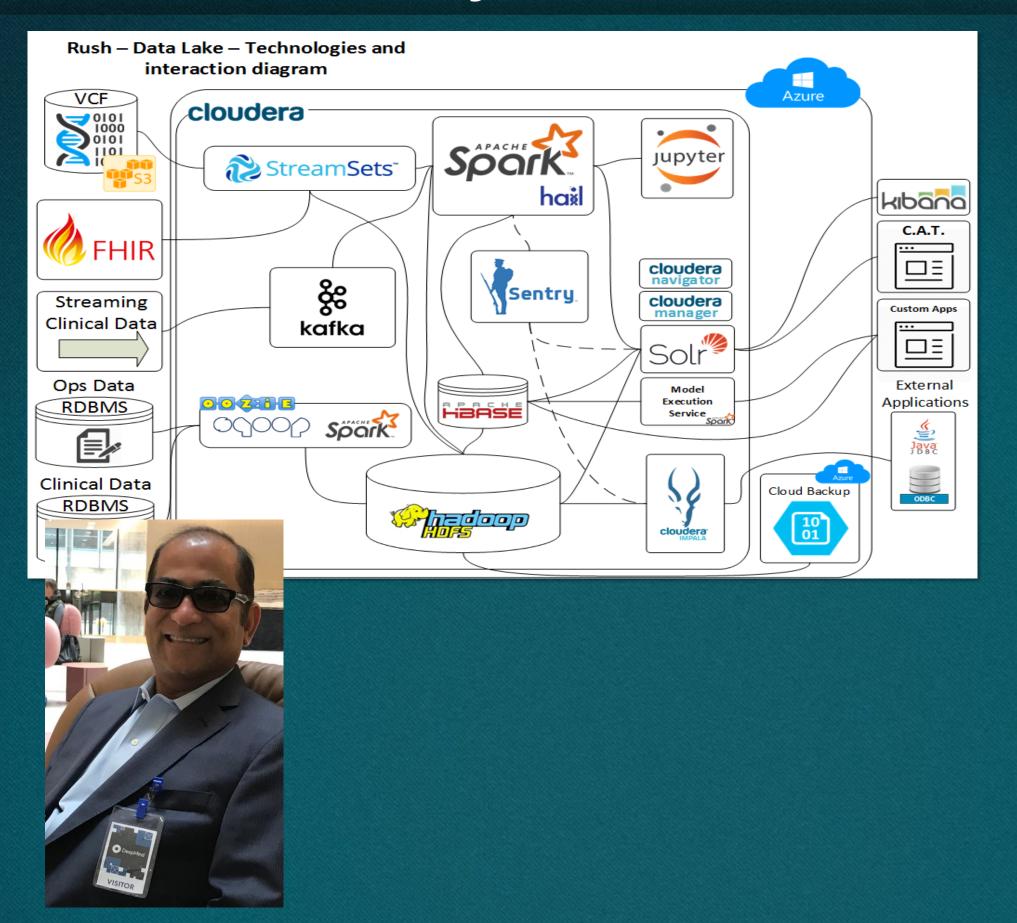


# Partner with your IT leaders



# THE BIG DEAL ABOUT DATA







**Today's Daily Briefing** 

View the Archives

Q

SUBSCRIE

This hospital found a major error with the US News rankings. Here's what happened next.

A deep dive revealed flaws in U.S. News data for high-volume, hightransfer hospitals

11:00 AM - October 18, 2016

#### Chicago Tribune

#### Business

Chicago hospitals partner with Apple to put medical records on your phone



# Future State - Strategy

### Timeline – 1 year to 3 years

Genomic + Clinical + Cost + Unstructured Data = Precision Medicine & Prescriptive Decisions

• Genomic Data

 Clinical Data (caboodle)

People

Data

• Patient **Unstructured Data** (NLP)

Attribute Data

- Provider Directory
- Cost Data
- ERP
- Nomenclatures/ Ontology
- Risk Models
- Scheduling
- Geography
- Environmental

*Azure* + *Hadoop/Cloudera* 

Align with Epic Cognitive Computing Roadmap Real time data streaming to analytics platform Rules Engine with Bidirectional Flow of Data to EMR AI Layer applied to streaming data API Based App development leveraging FHIR/EMR and Streaming Data/HDFS

Streaming for real-time capability

Machine Learning + AI

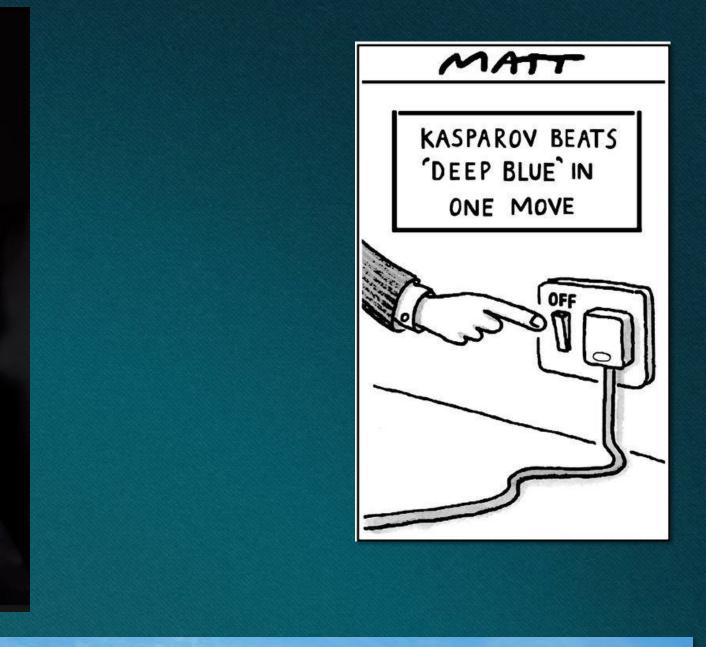
**Predictive + Prescriptive** Analytics

### Machine Date

- Medical Device
- Health Device
- Sensor (IOT)

S

- Machines have calculations, we have understanding.
- Machines have instructions, we have purpose.
- It is up to us to imagine and dream what we can do together that was once impossible.



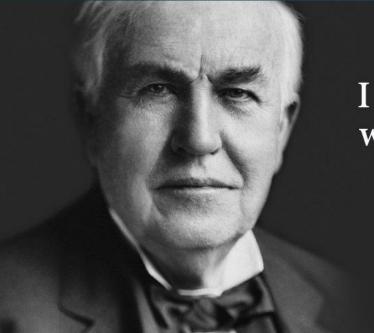
A computer once beat me at chess, but it was no match for me at kick boxing.

**Emo Philips** 

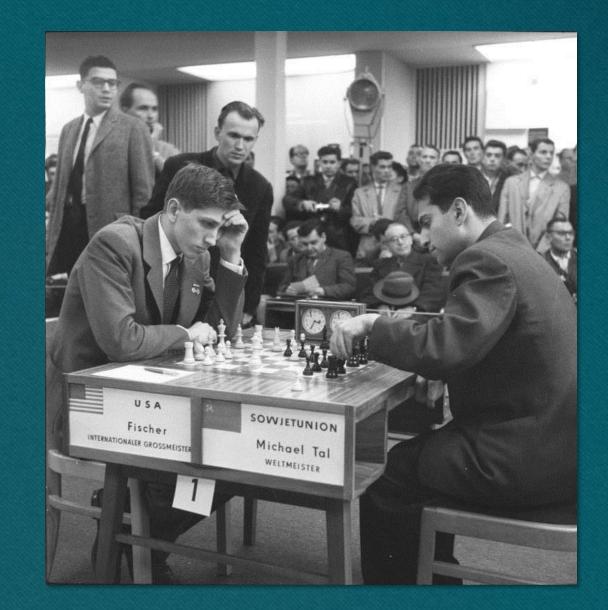
# In the future, innovation will be our chief responsibility.

66 Creativity is intelligence having fun. ??

Albert Einstein



I never did a day's work in my life. It was all fun. **Thomas Edison** 



# NSA Presidential Address Carl Graf MD, 1961

- No man is an island unto himself. This we have learned most of all....
- What is cherished most are the friendships... made in this Society...
- The sincere feeling of camaraderie, the honest sense of pleasure and warmth in meeting fellow neurosurgeons with a mutual respect and regard, are intangibles whose value cannot be measured.

By furnishing a forum for intimate exchange of ideas and information among a group of representative neurosurgeons. ....through further dissemination of new information in the field of neurological surgeons.

# Ne Ultima Scientiae

# Lest the last of knowledge

- Shelly Chou: experiences with the neurological complications of the treatment of scoliosis
- Irving Cooper: Stereotactic surgery for torticollis and dystonia 1965
- Ehni, G: pituitary stalk section in diabetic neuropathy 1962
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